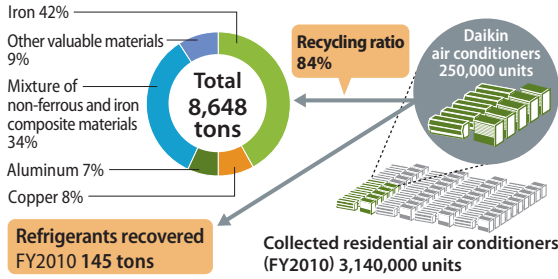
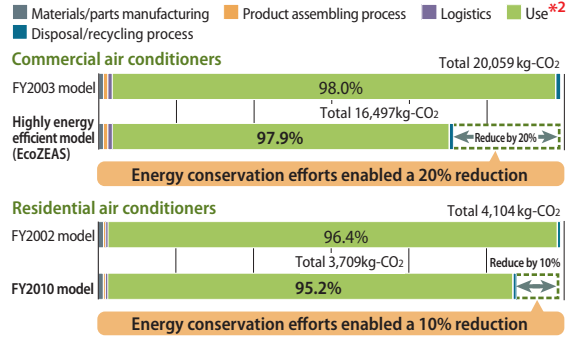


## Low-Impact Products

### Recycling of Residential Air Conditioners in FY2010 JG



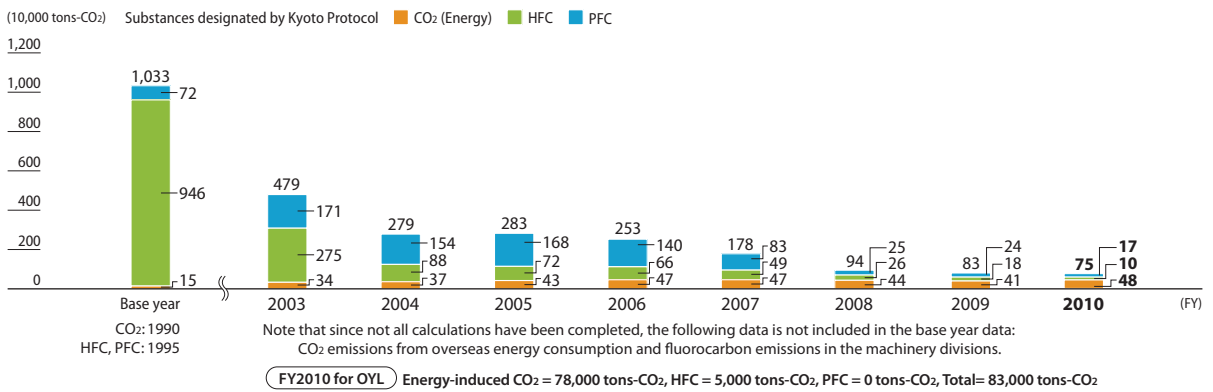
### Sample of LCA: Comparison\*1 of Life Cycle CO2 Emissions (energy-induced CO2) JG



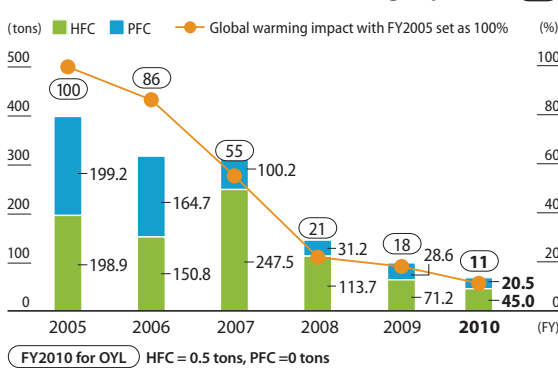
\*1 Based on Daikin standards for 14-kW class commercial air conditioners and 2.8-kW class residential air conditioners.  
 \*2 The seasonal power consumption is calculated in accordance with the standard of the Japan Refrigeration and Air Conditioning Industries Association for commercial air conditioners and the Japanese Industrial Standards (JIS) for residential air conditioners.

## Low-Impact Production

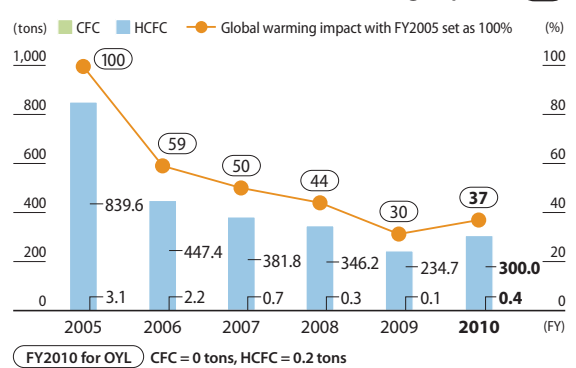
### Greenhouse Gas Emissions for the Entire Group OJG



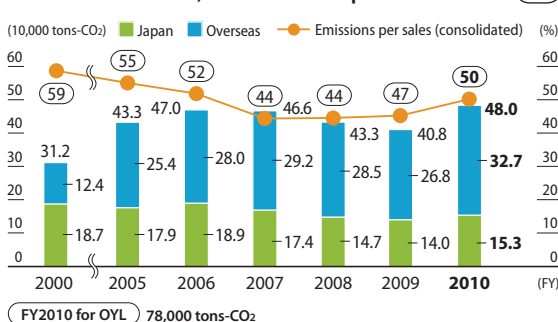
### HFC, PFC Emissions and Global Warming Impact OJG



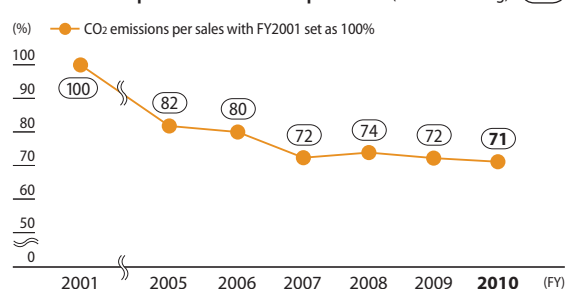
### CFC, HCFC Emissions and Global Warming Impact OJG



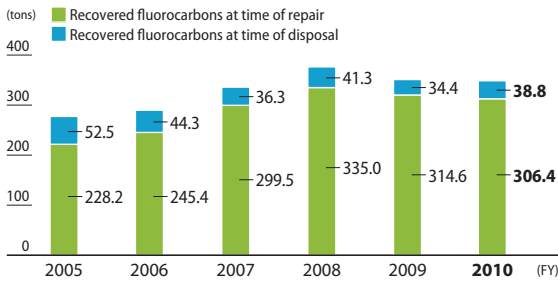
### Total CO2 Emissions, CO2 Emissions per Sales OJG



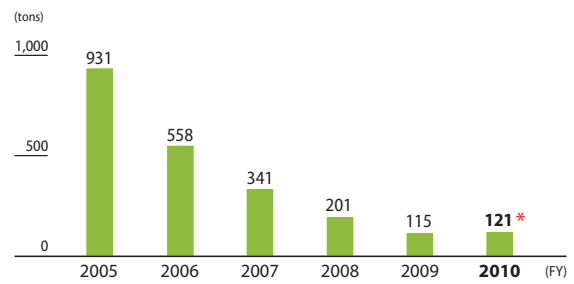
### CO2 Emissions per Sales from Transportation (Air-conditioning) D



### Recovered Fluorocarbons (at time of repair and at time of disposal) (D)

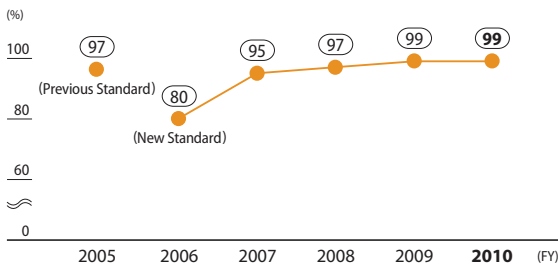


### Release of Substances Designated by the Pollutant Release and Transfer Register Law (D)



Note: Under revisions to the Pollutant Release and Transfer Register Law (effective October 1, 2009), the number of designated substances increased from 354 to 462.

### Green Procurement Rate (Japan) (JG)

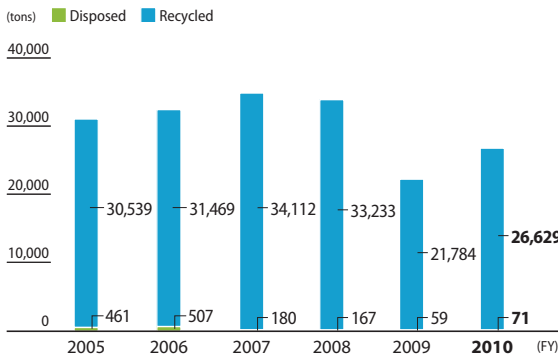


### Green Procurement Rate by Region\* (%) (OJG)

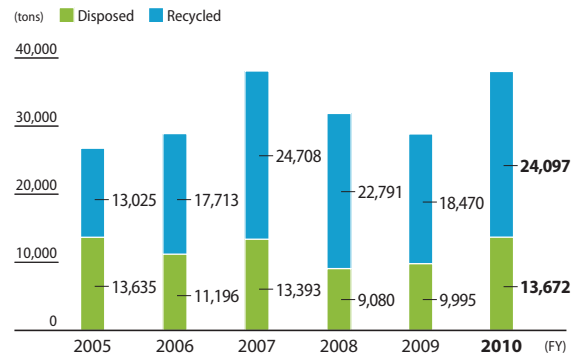
	Japan	China	Thailand	Other countries in Asia and Oceania	Europe	North America
FY2008	97	79	85	—	69	—
FY2009	99	89	97	85	63	—
FY2010	99	89	97	85	82	45

\* Green procurement rate =  $\frac{\text{Value of goods procured from suppliers who meet our assessment criteria}}{\text{Value of all goods procured}}$

### Amount Disposed of and Amount Recycled (Japan) (JG)



### Amount Disposed of and Amount Recycled (Overseas) (OG)



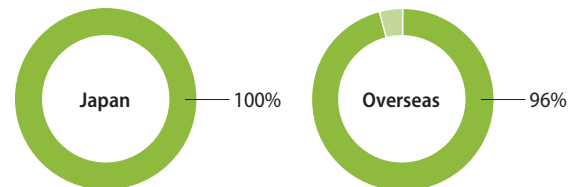
FY2010 for OYL : OYL Disposed 1,691 tons, Recycled 18,662 tons

## Environmental Management

### Report from Audits (JG)

	Problems found from internal environmental audits	Problems found by third-party certification institutes
Major non-conformance	0	0
Minor non-conformance	43	0
Items improved	219	5

### Ratio of Employees Belonging to Facilities That Obtained ISO 14001 Certification (OJG)



FY2010 for OYL : 73% of OYL Group employees belong to facilities certified for ISO 14001

### Number of Compliance Violations, Countermeasures (OJG)

FY2010	Details
0	No laws or regulations were broken

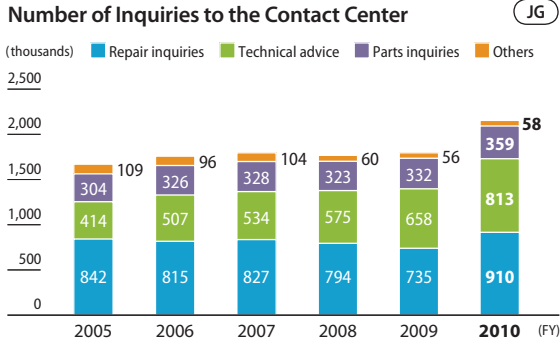
FY2010 for OYL : Data for OYL Industries Bhd. and its subsidiaries, which the Daikin Group acquired in FY2006.

# Data

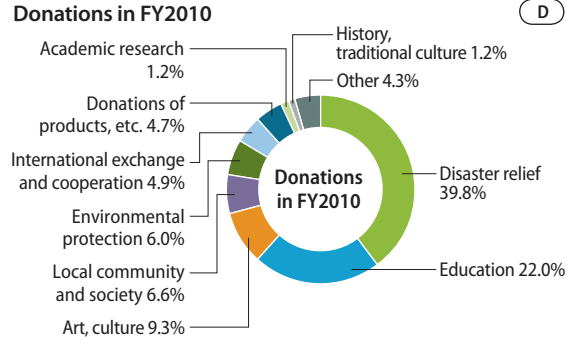
Other data can be found on our website.

Companies covered by data: (D) Daikin Industries (JG) Including group in Japan (OG) Overseas group companies only (OJG) Including group companies in Japan and overseas

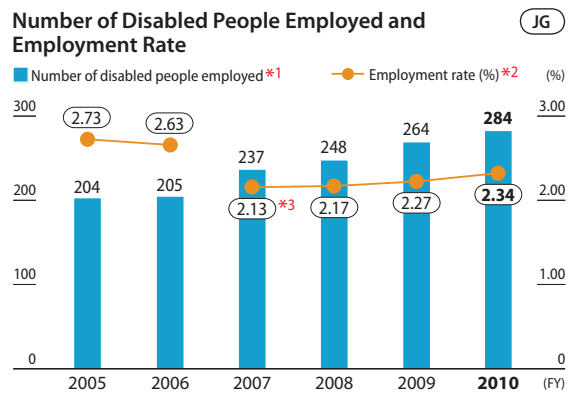
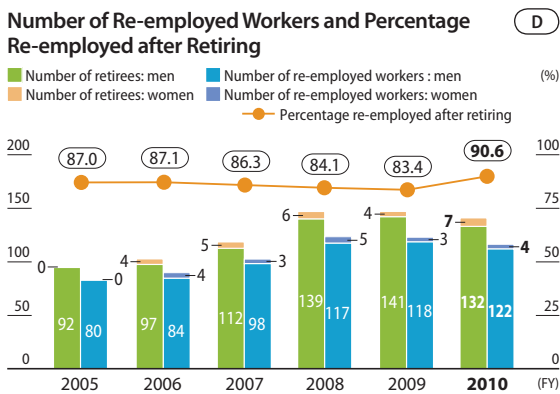
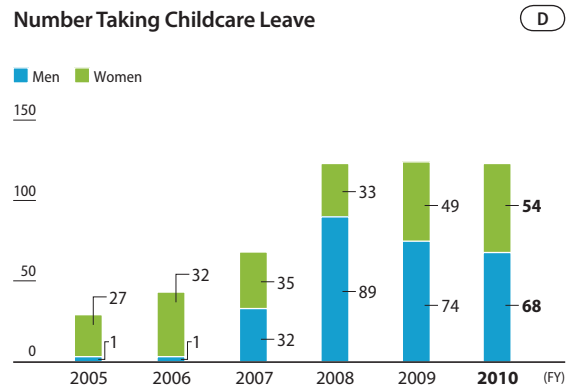
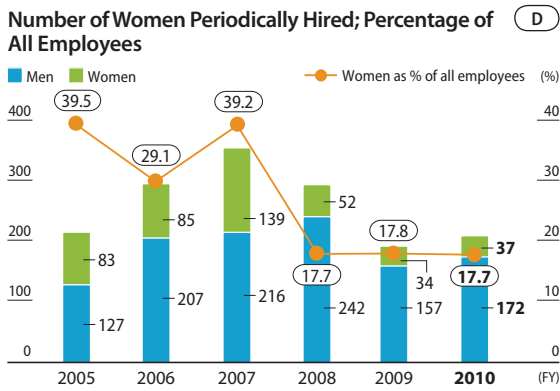
## Quality & Customer Satisfaction



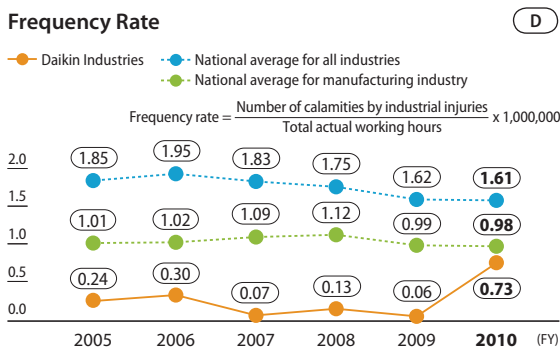
## Social Contribution



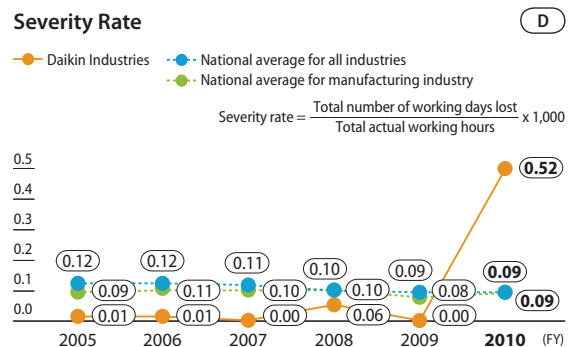
## Human Resources



\*1 Legally, 1 severely disabled person employed is counted as 2 disabled persons  
 \*2 Employment rate = number of disabled persons employed ÷ number of persons employed  
 \*3 Disabled employment rate for only Daikin Industries until FY2006 and for the entire Daikin Group from FY2007



Note: This shows the frequency of work-related calamities, expressed in number of calamities for every 1,000,000 working hours.



Note: This shows the severity of the calamity, expressed in man-days lost per 1,000 hours worked.