

# Creating New Value and Contributing to Sustainable Development for Society

Problems such as climate change and changing demographics are presenting our advancing global society with many challenges. The Daikin Group aims to contribute to the realization of a sustainable world by solving social problems and providing society with new value.

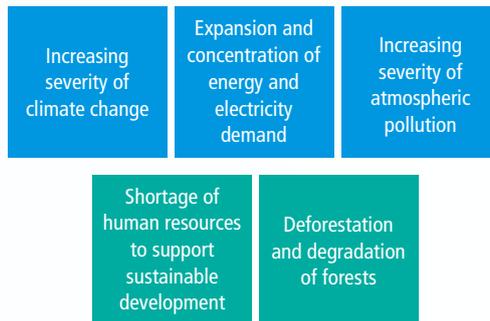
## Increasingly Growing Global Issues

Our global society faces numerous challenges that require us to meet more diverse needs and change our awareness.

### International Framework for Taking on Society's Challenges



### Social Issues That Daikin Can Help Solve



## Daikin's Business

We are a global company that operates on the three business pillars of air conditioning, chemicals, and filters.

### Basic Management Policy



### Daikin's Three Business Pillars



## Daikin's Aims for Value Creation

Provide new value that makes people and space healthier and more comfortable while at the same time reducing environmental impact.

It is common knowledge that air conditioners consume large amounts of electricity and therefore have a huge environmental impact, particularly with regards to climate change. At the same time, the dissemination of air conditioners has spurred a revolution in labor and lifestyles in hot regions while contributing to economic growth and a better quality of life for the people there. The Daikin Group brings new value to people by helping create healthy, comfortable spaces in an energy efficient manner.

### Value Creation for the Earth

P15 Environment



#### Reducing Environmental Impact through Air Conditioning

We will further boost the environmental performance of air conditioners with the aim of ensuring that air conditioners do not increase the impact on the environment even as they contribute to people's health and improved productivity.

- Make air conditioners more energy efficient
- Mitigate the global warming impact of air conditioners
- Reduce CO<sub>2</sub> emissions resulting from heating

Note: See page 11, CSR Targets and Achievements, for more on SDGs.



### Value Creation for Cities

P15 Environment



#### Contributing to Solving Energy-related Issues Arising from Urbanization

We are expanding our business focus from just air conditioner lifecycles to encompassing building and city lifecycles, and making buildings and entire cities more energy efficient while also maintaining comfortable working and living environments.

- Contribute to the realization of net zero energy buildings (ZEBs)
- Energy management, demand response
- Energy creation



### Value Creation for Health and Comfort

P17 New Value Creation



#### Protecting People's Health with Air

We are contributing to healthy and comfortable lifestyles by not just improving air quality and removing pollutants from the air but also by expanding the possibilities of air, such as creating room environments that improve people's power of concentration.

- Provide solutions for air and spaces through filter business
- Create value in spaces through health and comfort



### Value through Human Resource Development

P21 Human Resources



- Help people acquire and improve skills
- Create jobs
- Contribute to local economic development
- Create new products and services that improve people's quality of life

### Value through Coexistence with Nature

P23 Community Topics



- Control CO<sub>2</sub> emissions
- Maintain biodiversity
- Maintain forests' natural functions
- Create alternate means of livelihood for residents