

As of June 27, 2002

CONSOLIDATED SUBSIDIARIES

(OVERSEAS)

Daikin Europe N.V.
Zandvoordestraat 300,
B-8400 Oostende, Belgium
Phone: 32-59-558111
Facsimile: 32-59-558899

Daikin Australia Pty. Ltd.
77-83 Alfred Road, Chipping Norton,
P.O. Box 120, Moorebank N.S.W. 2170,
Australia
Phone: 61-2-9755-3322
Facsimile: 61-2-9755-2017

A.C.E. Daikin (Singapore) Pte. Ltd.
No. 10, Ang Mo Kio Industrial Park 2,
569501 Singapore
Phone: 65-583-8888
Facsimile: 65-484-0140

Daikin Airconditioning (Hong Kong) Ltd.
Room 801, Block B, Sea View Estate,
Watson Road, North Point, Hong Kong, China
Phone: 852-2570-2786
Facsimile: 852-2807-2484

Daikin Industries (Thailand) Ltd.
700/11 Bangpakong Industrial Estate,
Bangna-Trad Road, KM57,
Tambol Klontamru, Amphur Muang,
Chonburi 20000, Thailand
Phone: 66-38-213-032
Facsimile: 66-38-213-047

Shanghai Daikin
Air-Conditioning Co., Ltd.
No. 318, Shen Fu Road, Xing Zhuang
Industry Zone, Shanghai, China
Phone: 86-21-6466-0472
Facsimile: 86-21-6415-0874

Xi'an Daikin Qingan
Compressor Co., Ltd.
No. 10, Gao Xin Road 2, Western Area,
Xi'an Newly Hi-Tech Industrial Development
Zone, Xi'an, China
Phone: 86-29-8311830
Facsimile: 86-29-8317543

Huizhou Daikin Suns
Air-Conditioning Co., Ltd.
Suns Industrial Base,
Xinle Industrial Area, Maan Town,
Huizhou City, Guangdong 516257, China
Phone: 86-752-361-3400
Facsimile: 86-752-361-3438

Daikin Airconditioning
South Africa Pty. Ltd.
P.O. Box 1147, Milnerton 7435,
Cape Town, South Africa
Phone: 27-21-551-7776
Facsimile: 27-21-551-8434

Daikin-Alen Air Conditioning, Inc.
41 Linaw Street Sta, Mesa Heights,
Quezon City 1114, Philippines
Phone: 632-712-2144
Facsimile: 632-712-4501

Daikin Shriram Airconditioning Pvt. Ltd.
12 Floor, Surya Kiran Building,
19 KG Marg, New Delhi 110001, India
Phone: 91-11-375-2647
Facsimile: 91-11-375-2646

Daikin Compressor Industries Ltd.
700/11 Bangpakong Industrial Estate,
Bangna-Trad Road, KM57,
Tambol Klontamru, Amphur Muang,
Chonburi 20000, Thailand
Phone: 66-38-213-032
Facsimile: 66-38-213-047

Daikin Airconditioning (Thailand) Ltd.
700/444 Moo, 7 (Bangpakong Industrial
Park 2) Bangna-Trad Road, KM57,
Tambol Donhualor, Amphur Muang,
Chonburi 20000, Thailand
Phone: 66-38-717-066
Facsimile: 66-38-214-943

Siam Daikin Sales Co., Ltd.
49/9 Moo 5, Soi Onnuch 55/1 Onnuch Road,
K.M. 7.5., Pravet Subdistrict, Pravet District,
Bangkok 10250, Thailand
Phone: 66-2-721-7677
Facsimile: 66-2-721-7607

Daikin Industries Holdings Co., Ltd.
700/444 Moo, 7 (Bangpakong Industrial
Park 2) Bangna-Trad Road, KM57,
Tambol Donhualor, Amphur Muang,
Chonburi 20000, Thailand
Phone: 66-38-717-066
Facsimile: 66-38-214-943

Daikin Airconditioning Argentina S.A.
Marcero T de Alvear 1430, 1° Piso C
1060AAB-Buenos Aires, Argentina
Phone: 54-11-4816-3274
Facsimile: 54-11-4375-4280

Daikin Trading (Thailand) Ltd.
283/79 Home Place Office Building,
15th Floor, Soi Thonglor 13,
Sukhumvit 55 Road, Klontonna,
Klongtoey, Bangkok 10110, Thailand
Phone: 66-2-712-7314
Facsimile: 66-2-712-7316

Daikin Asia Servicing Pte. Ltd.
19 Loyang Way #02-21 (Rear Block),
Changi International Logistic Center,
508724 Singapore
Phone: 65-546-8678
Facsimile: 65-546-9727

Daikin (China) Investment Co., Ltd.
Room 1403, Union Plaza, No. 20 Chao
Waidajie Chaoyang District,
Beijing 100020, China
Phone: 86-10-651050
Facsimile: 86-10-651050

Daikin America, Inc.
20 Olympic Drive, Orangeburg, NY 10962, U.S.A.
Phone: 1-845-365-9500
Facsimile: 1-845-365-9515

Daikin Chemical Europe GmbH
Immermannstr. 65D,
40210 Düsseldorf, Germany
Phone: 49-211-1792250
Facsimile: 49-211-1640732

Daikin Fluoro Coatings (Shanghai) Co., Ltd.
No. 388, Chun Guan Road, Xinzhuang
Industry Zone, Shanghai 201108, China
Phone: 86-21-5442-1840
Facsimile: 86-21-5442-1835

Daikin Industries Management
Services Asia Pte. Ltd.
19 Loyang Way #02-21 (Rear Block),
Changi International Logistic Center,
508724 Singapore
Phone: 65-546-8678
Facsimile: 65-546-9727

Daikin Airconditioning France S.A.
"Le Capitole" 55,
Avenue Des Champs Pierreux,
92012 Nanterre Cedex, France
Phone: 33-1-46-69-95-69
Facsimile: 33-1-47-21-41-60

Daikin Airconditioning Belgium N.V.
Avenue Franklin 1B, B-1300, Wavre, Belgium
Phone: 32-10-237223
Facsimile: 32-10-244910

Daikin Europe Coordination Center N.V.
Zandvoordestraat 300,
B-8400 Oostende, Belgium

Daikin Airconditioning Germany GmbH
Inselkammer Strasse 2,
82008 Unterhaching, Germany
Phone: 49-89-74427-210
Facsimile: 49-89-74427-223

Daikin Airconditioning
Central Europe GmbH
Campus 21-Businesspark,
Wien Siid Europaring F21/402,
A-2345 Brunn am Gebirge, Austria
Phone: 43-223-632557
Facsimile: 43-223-632557-900

Daikin Airconditioning Spain S.A.
Calle Labastida 2 28034, Madrid, Spain
Phone: 349-1-334-5600
Facsimile: 349-1-334-5630

Daikin Airconditioning Poland Sp.zo.o.
Ul, 17-GO STYCZNA, Number 56,
02-146 WARSZAWA, Poland
Phone: 48-22-846-43-92-101
Facsimile: 48-22-846-43-92-116

Daikin Airconditioning Italy SpA
Via Trebbia 20-20135 Milan, Italy
Phone: 39-02-5841-551
Facsimile: 39-02-5831-7313

A.C.E. Daikin (Malaysia) Sdn. Bhd.
No. 1 Jalan Pjs 11/9, Bandar Sunway,
46150 Petaling Jaya, Selangor, Malaysia
Phone: 60-5636-8888
Facsimile: 60-5634-3398

Daikin Institute of Advanced
Chemistry and Technology, Inc.
20 Olympic Drive, Orangeburg, NY 10963, U.S.A.
Phone: 1-845-365-9501
Facsimile: 1-845-365-9545

Daikin Fluorochemicals (China) Co., Ltd.
No.41 Hai Yu Bei Road,
Changshu, Jiangsu, China
Phone: 86-520-281-7656
Facsimile: 86-520-281-7659

Daikin Chemical France S.A.S
Rue H. Moisson et Chemin de la Lone,
69310 Pierre-Benite, France
Phone: 33-4-7239-6449
Facsimile: 33-4-7239-6464

Taiwan Daikin Advanced Chemicals Inc.
8F-E, No.168, Tun-Hwa N.Rd., Taipei, Taiwan
Phone: 886-2-2547-1269
Facsimile: 886-2-2547-1279

(DOMESTIC)

Daikin Plant Co., Ltd.

Daikin Airconditioning
and Technology Tokyo Co., Ltd.

Daikin Airconditioning
and Technology Osaka Co., Ltd.

Daikin Airconditioning
and Technology Kyushu Co., Ltd.

Daikin Airconditioning
and Technology Tokai Co., Ltd.

O.K. Kizai Co., Ltd.

39 other companies

NON-CONSOLIDATED SUBSIDIARIES AND AFFILIATED COMPANIES

(OVERSEAS)

Daikin U.S. Corporation

Daikin Chemical Netherlands B.V.

6 other companies

(DOMESTIC)

Kyoei Kasei Industries, Ltd.

Daikin Sunrise Settsu, Ltd.

19 other companies

OFFICES

HEAD OFFICE

Umeda Center Bldg., 2-4-12, Nakazaki-Nishi,
Kita-ku, Osaka 530-8323, Japan
Phone: 81-6-6373-4312
Facsimile: 81-6-6373-4380

TOKYO OFFICE

Shinjuku-Sumitomo Bldg., 2-6-1, Nishi-Shinjuku,
Shinjuku-ku, Tokyo 163-0235, Japan
Phone: 81-3-3344-8111
Facsimile: 81-3-3344-8021

MAIN BRANCH OFFICES

New York, Düsseldorf, Singapore, Beijing,
Shanghai, Guangzhou

PLANTS AND FACTORIES

Sakai Plants (Kanaoka Factory,
Rinkai Factory), Yodogawa Plant,
Shiga Plant, Kashima Factory

BOARD OF DIRECTORS

Noriyuki Inoue

Chairman and CEO

Hiroyuki Kitai

President and COO

Satoshi Mizuno

Executive Vice President

Yukiyoshi Okano

Executive Vice President

Osamu Okumura

Senior Managing Director

Katsuhiko Takagi

Senior Managing Director

Guntaro Kawamura

Senior Managing Director

Hiroshi Tanaka

Senior Managing Director

Masahiko Amano

Managing Director

Kiyoshi Ninomiya

Managing Director

Kunikazu Torikoshi

Managing Director

Toshinari Oka

Managing Director

Takenori Miyamoto

Managing Director

Yasushi Yamada

Executive Advisor, Member of the Board

Tadasu Tachi

Director

Member of the Board

Counsellor, Kaneka Corporation

Chiyono Terada

Director

Member of the Board

President and CEO, Art Corporation

Kiyohiko Ihara

Director

Yutaka Kato

Director

Masanori Togawa

Director

Kousei Uematsu

Director

CORPORATE AUDITORS

Yoshiaki Hanaoka

Senior Corporate Auditor

Nobuyuki Shibata

Senior Corporate Auditor

Katsuyuki Mizuno

Corporate Auditor

Yoshitake Hata

Corporate Auditor

ASSOCIATE DIRECTORS

Minoru Yoshino

Associate Managing Director

Ken Tayano

Associate Managing Director

Kenji Ogura

Associate Managing Director

Junichi Sato

Associate Director

Satoshi Koyama

Associate Director

Takahiko Sakanoue

Associate Director

Hideki Tujii

Associate Director

Frans Hoorelbeke

Associate Director

Yoshihumi Katayama

Associate Director

Kiyoshi Nakajima

Associate Director

Susumu Okano

Associate Director

Kenji Fukunaga

Associate Director

PRODUCTS

AIR-CONDITIONING SYSTEMS AND INDUSTRIAL- REFRIGERATION EQUIPMENT

Residential Air-Conditioning Systems

- Room air-conditioning systems
- Air cleaners
- Dehumidifiers

Commercial Air-Conditioning Systems and Industrial Refrigerators

- Packaged air-conditioning systems
- Spot air-conditioning systems
- Medium- and low-temperature air-conditioning systems
- Air cleaners
- Total heat exchangers
- Infrared ceramic space heaters
- Marine-type container refrigeration units
- Marine vessel air-conditioning systems and refrigerators

Custom and Large-Scale Refrigerators and Air-Conditioning Systems

- Water-chilling units
- Screw-type refrigerators
- Turbo refrigerators
- Absorption refrigerators
- Air-handling units
- Fan-coil units

FLUORO-CHEMICALS

- Fluorocarbons
- Fluoroplastics
- Fluoroelastomers
- Fluorinated oils
- Oil- and water-repellent finishes
- Mold release agents
- Surfactants
- *LEZANOVA* fluorinated natural leather
- Pharmaceuticals and intermediates
- Semiconductor-etching reagents
- *NEUROFINE* high-performance air filters
- *ZEFFLE* fluoropolymer paint base
- Organic solvent recovery and treatment equipment
- Dry air suppliers (open dry chambers, dry dehumidifiers)

OIL HYDRAULICS AND LUBRICATION EQUIPMENT

- Pumps and motors
- Control valves
- Stack valves
- Positioning motors
- Oil-cooling units
- Power packages
- Hydrostatic transmissions
- Centralized lubrication units and systems
- Multi-level car-parking systems

DEFENSE PRODUCTS

- Ammunition
- Aircraft parts
- Safety and arming devices
- Warheads
- Home-use oxygen therapy equipment

COMPUTER GRAPHICS

- Network management systems
- Computer graphics systems
- DVD-authoring systems
- CAD/CAM/CAE systems

SEMICONDUCTOR MANUFACTURING EQUIPMENT

- Cryo-pumps

CORPORATE INFORMATION

Head Office
 Umeda Center Bldg.,
 2-4-12, Nakazaki-Nishi, Kita-ku,
 Osaka, 530-8323, Japan
 Phone: 81-6-6373-4312
 Facsimile: 81-6-6373-4380
 URL: <http://www.daikin.com>

Fiscal Year-End Date
 March 31 on an annual basis

Date of Establishment
 February 11, 1934

Paid-in Capital
 ¥28,023 million

Number of Shares of Common
 Stock Issued
 263,813 thousand

Number of Shareholders
 10,433

Major Shareholders
 Japan Trustee Services Bank, Ltd.
 The Mitsubishi Trust and Banking
 Corporation
 Sumitomo Mitsui Banking
 Corporation
 The Chuo Mitsui Trust and Banking
 Company, Limited
 UFJ Trust Bank Limited
 Nippon Life Insurance Company
 Mizuho Trust & Banking Co., Ltd.
 Sumitomo Life Insurance Company
 The Dai-ichi Mutual Life Insurance
 Company
 Asahi Trust and Banking Co., Ltd.

Number of Subsidiaries and
 Affiliated Companies
 Domestic: 67
 Overseas: 43

Number of Offices and Facilities
 Domestic: 5
 Overseas: 6

Number of Employees
 15,466 (Consolidated)
 7,002 (Non-consolidated)

Stock Exchange Listings
 Tokyo, Osaka, Nagoya, Fukuoka,
 Sapporo

Newspapers for Official Notices
 The Sankei Shimbun (Osaka)
 Nihon Keizai Shimbun (Tokyo)

Transfer Agent and Register
 Daiko Shoken Business Co., Ltd.
 2-4-6, Kitahama, Chuo-ku,
 Osaka, 541-8583, Japan
 Phone: 81-6-6233-4555 (Osaka)
 81-3-3666-2246 (Tokyo)

Ordinary General Meeting of
 Shareholders
 June

Auditor
 Tohmatsu & Co.

Share Price Movement (Tokyo Stock Exchange)

(Share price: yen)

