

# Corporate Data

As of June 27, 2003

## CONSOLIDATED SUBSIDIARIES

### (OVERSEAS)

#### **Daikin Europe N.V.**

Zandvoordestraat 300,  
B-8400 Oostende, Belgium  
Phone: 32-59-558111  
Facsimile: 32-59-558899

#### **Daikin Australia Pty. Ltd.**

77-83 Alfred Road, Chipping Norton,  
P.O. Box 126, Moorebank, N.S.W. 2170,  
Australia  
Phone: 61-2-9755-3322  
Facsimile: 61-2-9755-2017

#### **Daikin Airconditioning (Singapore) Pte. Ltd.**

No. 10, Ang Mo Kio Industrial Park 2,  
569501 Singapore  
Phone: 65-6583-8888  
Facsimile: 65-6484-0141

#### **Daikin Airconditioning (Hong Kong) Ltd.**

171F, Furuta Plaza,  
111-113 How Ming Street,  
Kwan Tong, Kowloon, Hong Kong, China  
Phone: 852-2570-2786  
Facsimile: 852-2807-2484

#### **Daikin Industries (Thailand) Ltd.**

700/11 Bangpakong Industrial Park 2,  
Bangna-Tred Road, KM57,  
Tambol Donhualor,  
Chonburi 20000, Thailand  
Phone: 66-38-213-032  
Facsimile: 66-38-213-047

#### **Shanghai Daikin**

##### **Airconditioning Co., Ltd.**

Zhong Xin Building 6th Floor, 1468#,  
Nan Jing Road (W) Jing An District,  
Shanghai, China  
Phone: 86-21-6466-0472  
Facsimile: 86-21-6466-0478

#### **Xi'an Daikin Qingan**

##### **Compressor Co., Ltd.**

No. 10, Gao Xin Road 2, Western Area,  
Xi'an Newly Hi-Tech Industrial Development  
Zone, Xi'an, China  
Phone: 86-29-8311830  
Facsimile: 86-29-8317543

#### **Huizhou Daikin Suns**

##### **Airconditioning Co., Ltd.**

Suns Industrial Base,  
Xinle Industrial Area, Maan Town,  
Huizhou City, Guangdong, China  
Phone: 86-752-361-3400  
Facsimile: 86-752-361-3438

#### **Daikin Airconditioning**

##### **South Africa Pty. Ltd.**

P.O. Box 1147, Milnerton 7435,  
Cape Town, South Africa  
Phone: 27-21-551-7776  
Facsimile: 27-21-551-8434

#### **Daikin-Alen Airconditioning, Inc.**

41 Linaw Street Sta, Mesa Heights,  
Quezon City 1114, Philippines  
Phone: 632-712-2144  
Facsimile: 632-712-4501

#### **Daikin Shriram Airconditioning Pvt. Ltd.**

12th Floor, Surya Kiran Building,  
19 KG Marg, New Delhi 110001, India  
Phone: 91-11-237-52647  
Facsimile: 91-11-237-52646

#### **Daikin Compressor Industries Ltd.**

7/202 Moo 6, Amata City, Industrial Estate,  
T. Mabyangporn, A Pluakedeang,  
Rayong 21140, Thailand  
Phone: 66-38-650-060  
Facsimile: 66-38-650-061

#### **Daikin Airconditioning (Thailand) Ltd.**

700/444 Moo 7, (Bangpakong Industrial  
Park 2) Bangna-Trad Road, KM57,  
Tambol Donhualor, Amphur Muang,  
Chonburi 20000, Thailand  
Phone: 66-38-717-066  
Facsimile: 66-38-454-184

#### **Siam Daikin Sales Co., Ltd.**

49/9 Moo 5, Soi Onnuch 55/1 Onnuch Road,  
K.M. 7.5., Pravat Subdistrict, Pravat District,  
Bangkok 10250, Thailand  
Phone: 66-2-721-7677  
Facsimile: 66-2-721-7607

#### **Daikin Industries Holdings Co., Ltd.**

700/444 Moo 7, (Bangpakong Industrial  
Park 2) Bangna-Trad Road, KM57,  
Tambol Donhualor, Amphur Muang,  
Chonburi 20000, Thailand  
Phone: 66-2-721-7677  
Facsimile: 66-2-721-7607

#### **Daikin Airconditioning Argentina S.A.**

Marcero T de Alvear 1430, Piso 1C,  
1060 AAB-Buenos Aires, Argentina  
Phone: 54-11-4374-4280  
Facsimile: 54-11-4375-4280

#### **Daikin Trading (Thailand) Ltd.**

283/79 Home Place Office Building,  
15th Floor, Soi Thonglor 13,  
Sukhumvit 55 Road, Klongtonna,  
Klongtoey, Bangkok 10110, Thailand  
Phone: 66-2-712-7314  
Facsimile: 66-2-712-7316

#### **Daikin Asia Servicing Pte. Ltd.**

19 Loyang Way #02-21 (Rear Block),  
Changi International Logistic Center,  
508724 Singapore  
Phone: 65-6546-8678  
Facsimile: 65-6546-9727

#### **Daikin (China) Investment Co., Ltd.**

Room 1403, Union Plaza, No. 20 Chao  
Waidajie Chaoyang District,  
Beijing 100020, China  
Phone: 86-10-651050  
Facsimile: 86-10-651050

#### **Daikin America, Inc.**

20 Olympic Drive, Orangeburg, NY 10962, U.S.A.  
Phone: 1-845-365-9500  
Facsimile: 1-845-365-9515

#### **Daikin Chemical Europe GmbH**

Immermannstr. 65D,  
40210 Düsseldorf, Germany  
Phone: 49-211-1792250  
Facsimile: 49-211-1640732

#### **Daikin Fluoro Coatings (Shanghai) Co., Ltd.**

No. 388, Chun Guan Road, Xinzhuang  
Industry Zone, Shanghai 201108, China  
Phone: 86-21-5442-1840  
Facsimile: 86-21-5442-1835

#### **Daikin Industries Management Services Asia Pte. Ltd.**

19 Loyang Way #02-21 (Rear Block),  
Changi International Logistic Center,  
508724 Singapore  
Phone: 65-546-8678  
Facsimile: 65-546-9727

#### **Daikin Airconditioning France S.A.**

"Le Capitole" 55, Avenue  
Des Champs Pierreux,  
92012 Nanterre Cedex, France  
Phone: 33-1-46-69-95-69  
Facsimile: 33-1-47-21-41-60

#### **Daikin Airconditioning Belgium N.V.**

Avenue Franklin 1B, B-1300, Wavre, Belgium  
Phone: 32-10-237223  
Facsimile: 32-10-244910

#### **Daikin Europe Coordination Center N.V.**

Zandvoordestraat 300,  
B-8400 Oostende, Belgium

#### **Daikin Airconditioning Germany GmbH**

Inselkammer Strasse 2,  
82008 Unterhaching, Germany  
Phone: 49-89-74427-210  
Facsimile: 49-89-74427-223

#### **Daikin Airconditioning Central Europe GmbH**

Campus 21-Businesspark,  
Wien Siid Europaring F21/402,  
A-2345 Brunn am Gebirge, Austria  
Phone: 43-223-632557  
Facsimile: 43-223-632557-900

**Daikin Airconditioning Spain S.A.**

Calle Labastida 2 28034, Madrid, Spain  
Phone: 349-1-334-5600  
Facsimile: 349-1-334-5630

**Daikin Airconditioning Poland Sp.zo.o.**

Ul, 17-GO STYCZNIA, Number 56, 02-146  
WARSZAWA, Poland  
Phone: 48-22-846-43-92-101  
Facsimile: 48-22-846-43-92-116

**Daikin Airconditioning Italy SpA**

Via Trebbia 20-20135 Milan, Italy  
Phone: 39-02-584-551  
Facsimile: 39-02-5831-7313

**Daikin Airconditioning  
(Malaysia) Sdn. Bhd.**

No. 1 Jalan Pjs 11/9, Bandar Sunway,  
46150 Petaling Jaya, Selangor, Malaysia  
Phone: 60-35636-8888  
Facsimile: 60-35634-3398

**Daikin (China) Investment Co., Ltd.**

1468 Nan Jing Road (W),  
United Plaza 6th Floor,  
Shanghai, China  
Phone: 86-21-62898818  
Facsimile: 86-21-62898801

**Daikin Institute of Advanced  
Chemistry and Technology, Inc.**

20 Olympic Drive, Orangeburg, NY 10962, U.S.A.  
Phone: 1-845-365-9501  
Facsimile: 1-845-365-9545

**Daikin Fluorochemicals (China) Co., Ltd.**

Changshu International Chemical  
Industrial Park, Fushan, Haiyutown,  
Changshu, Jiangsu 215522, China  
Phone: 86-512-5232-2266  
Facsimile: 86-512-5232-2366

**Daikin Chemical France S.A.S.**

ATFINA Centre Technique de Lyon,  
Chemin de la Lone B.P. 32, France  
Phone: 33-4-7239-6449  
Facsimile: 33-4-7239-6464

**Taiwan Daikin Advanced Chemicals Inc.**

8F-E, No. 168, Tun-Hwa N.Rd.,  
Taipei, Taiwan  
Phone: 886-2-2547-1269  
Facsimile: 886-2-2547-1279

**Daikin Chemical International Trading  
(Shanghai) Co., Ltd.**

2201 Bund Center, 222 Yan An Road,  
(East) Shanghai, China  
Phone: 86-21-6335-0011  
Facsimile: 86-21-6335-0700

**(DOMESTIC)****Daikin Plant Co., Ltd.****Daikin Airconditioning  
and Technology Tokyo Co., Ltd.****Daikin Airconditioning  
and Technology Osaka Co., Ltd.****Daikin Airconditioning  
and Technology Kyushu Co., Ltd.****Daikin Airconditioning  
and Technology Tokai Co., Ltd.****O.K. Kizai Co., Ltd.**

39 other companies

**NON-CONSOLIDATED  
SUBSIDIARIES AND  
AFFILIATED COMPANIES****(OVERSEAS)****Daikin U.S. Corporation****Daikin Chemical Netherlands B.V.**

6 other companies

**(DOMESTIC)****Kyoei Kasei Industries, Ltd.****Daikin Sunrise Settsu, Ltd.**

19 other companies

**OFFICES****HEAD OFFICE**

Umeda Center Bldg., 2-4-12, Nakazaki-Nishi,  
Kita-ku, Osaka 530-8323, Japan  
Phone: 81-6-6373-4312  
Facsimile: 81-6-6373-4380

**TOKYO OFFICE**

Shinjuku-Sumitomo Bldg., 2-6-1, Nishi-Shinjuku,  
Shinjuku-ku, Tokyo 163-0235, Japan  
Phone: 81-3-3344-8111  
Facsimile: 81-3-3344-8021

**MAIN BRANCH OFFICES**

New York, Düsseldorf, Singapore, Beijing,  
Shanghai, Guangzhou

**PLANTS AND FACTORIES**

Sakai Plants (Kanaoka Factory,  
Rinkai Factory), Yodogawa Plant,  
Shiga Plant, Kashima Factory

## BOARD OF DIRECTORS

### Noriyuki Inoue

Chairman and CEO

### Hiroyuki Kitai

President and COO

### Satoshi Mizuno

Executive Vice President

### Yukiyoshi Okano

Executive Vice President

### Osamu Okumura

Senior Managing Director

### Katsuhiko Takagi

Senior Managing Director

### Guntaro Kawamura

Senior Managing Director

### Hiroshi Tanaka

Senior Managing Director

### Masahiko Amano

Managing Director

### Kiyoshi Ninomiya

Managing Director

### Kunikazu Torikoshi

Managing Director

### Toshinari Oka

Managing Director

### Takenori Miyamoto

Managing Director

### Yasushi Yamada

Executive Advisor, Member of the Board

### Tadasu Tachi

Director

Member of the Board

Counsellor, Kaneka Corporation

### Chiyono Terada

Director

Member of the Board

President and CEO, Art Corporation

### Kiyohiko Ihara

Director

### Yutaka Kato

Director

### Masanori Togawa

Director

### Kousei Uematsu

Director

## CORPORATE AUDITORS

### Yoshiaki Hanaoka

Senior Corporate Auditor

### Nobuyuki Shibata

Senior Corporate Auditor

### Katsuyuki Mizuno

Corporate Auditor

### Yoshitake Hata

Corporate Auditor

## ASSOCIATE DIRECTORS

### Minoru Yoshino

Associate Managing Director

### Ken Tayano

Associate Managing Director

### Kenji Ogura

Associate Managing Director

### Junichi Sato

Associate Managing Director

### Yoshihumi Katayama

Associate Managing Director

### Satoshi Koyama

Associate Director

### Takahiko Sakanoue

Associate Director

### Hideki Tujii

Associate Director

### Frans Hoorelbeke

Associate Director

### Kiyoshi Nakajima

Associate Director

### Susumu Okano

Associate Director

### Kenji Fukunaga

Associate Director

### Kenji Hara

Associate Director

## PRODUCTS

### AIR-CONDITIONING SYSTEMS AND INDUSTRIAL REFRIGERATION EQUIPMENT

#### RESIDENTIAL AIR-CONDITIONING SYSTEMS

- Room air-conditioning systems
- Air cleaners
- Dehumidifiers

#### COMMERCIAL AIR-CONDITIONING SYSTEMS AND INDUSTRIAL REFRIGERATORS

- Packaged air-conditioning systems
- Spot air-conditioning systems
- Medium- and low-temperature air-conditioning systems
- Air cleaners
- Total heat exchangers
- Infrared ceramic space heaters
- Marine-type container refrigeration units
- Marine vessel air-conditioning systems and refrigerators

#### CUSTOM AND LARGE-SCALE REFRIGERATORS AND AIR- CONDITIONING SYSTEMS

- Water-chilling units
- Screw-type refrigerators
- Turbo refrigerators
- Absorption refrigerators
- Air-handling units
- Fan-coil units

## FLUORO-CHEMICALS

- Fluorocarbons
- Fluoroplastics
- Fluoroelastomers
- Fluorinated oils
- Oil- and water-repellent products
- Mold release agents
- Surfactants
- LEZANOVA fluorinated natural leather
- Pharmaceuticals and intermediates
- Semiconductor-etching products
- NEUROFINE high-performance air filters
- ZEFFLE fluoropolymer paint base
- Organic solvent recovery and treatment equipment
- Dry air suppliers (open dry chambers, dry dehumidifiers)

## OIL HYDRAULICS AND LUBRICATION EQUIPMENT

- Pumps and motors
- Control valves
- Stack valves
- Positioning motors
- Oil-cooling units
- Power packages
- Hydrostatic transmissions
- Centralized lubrication units and systems
- Multilevel car-parking systems

## DEFENSE PRODUCTS

- Ammunition
- Aircraft parts
- Safety and arming devices
- Warheads
- Home-use oxygen therapy equipment

## COMPUTER GRAPHICS

- Network management systems
- Computer graphics systems
- DVD-authoring systems
- CAD/CAM/CAE systems

## SEMICONDUCTOR MANUFACTURING EQUIPMENT

- Cryo-pumps