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May 12, 2026

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(Securities Code: 6367, TSE Prime Market)  
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**Notice Regarding the Acquisition of Own Shares  
(Acquisition of Own Shares through Fully Committed Share Repurchase (Japanese ASR))**

Daikin Industries, Ltd. (the “Company”) hereby announces that it has passed a resolution at the Board of Directors’ meeting on May 12, 2026 that it will execute a share repurchase pursuant to Article 156 of the Companies Act as applied by replacing terms pursuant to Article 165(3) of the Companies Act.

1. Reason for acquisition of own shares

The Company intends to improve capital efficiency as well as enhance returns to shareholders by repurchasing its own shares.

2. Planned method of acquisition

The Company is planning to commission the purchase through the Tokyo Stock Exchange’s off-auction share repurchase trading system (ToSTNet-3) at 8:45AM on May 13, 2026, at the closing price (including the final special quote) as of the date of this announcement (May 12, 2026) (hereafter, the “benchmark price”), to acquire shares worth 350 billion yen (the “anticipated monetary value of this acquisition”). This purchase order is planned to be valid only at this specified date and time. (No other trading system will be used, and there will be no change to the trading time.)

The execution of the above purchase through ToSTNet-3 is conditioned upon the Company placing an order with Nomura Securities Co., Ltd. (“Nomura Securities”) upon determination of the final terms based on the benchmark price, and Nomura Securities filing a notification of such purchase through ToSTNet-3. Once such notification has been completed, and as soon as the execution of such purchase through ToSTNet-3 and its final terms have been determined, the Company will promptly make an announcement (hereafter, the “Notice Regarding the Determination on the Specific Method of Acquisition of Its Own Shares”).

Nomura Securities is planning to place a sell order for the number of shares obtained by dividing 350 billion yen by today’s closing price on the Tokyo Stock Exchange (with shares less than one unit being rounded down) for this acquisition (the “anticipated number of shares

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acquired”), but as explained below, the shares obtained from Nomura Securities will be adjusted at a later date using the Company’s shares so that the effective purchase price will be equal to the average price of the Company shares over a specified period of time (to be explained in further detail below). As such, the final number of shares repurchased may fluctuate.

### 3. Details of the repurchase

(1)	Class of shares to be acquired	Common shares of the Company
(2)	Total number of shares to be acquired (planned)	The number of shares obtained by dividing 350 billion yen by the closing price on the Tokyo Stock Exchange on May 12, 2026 (with shares less than one unit being rounded down)
(3)	Total monetary value of the acquisition	The amount obtained by multiplying the “Total number of shares to be acquired (planned)” referred to in (2) above by the closing price on the Tokyo Stock Exchange on May 12, 2026
(4)	Period of acquisition	May 13, 2026.
(5)	Method of acquisition	Repurchase through Tokyo Stock Exchange off-auction own share repurchase trading (ToSTNeT-3) system

(Note 1) The number of shares to be acquired will not be changed. However, depending on market conditions, etc., some or all of the acquisition may not be carried out.

(Note 2) The purchase will be made by placing a sell order corresponding to the number of shares to be acquired.

(Reference) Total number of shares outstanding and number of treasury shares as of March 31, 2026

Total number of shares outstanding (excluding treasury shares)	292,841,612 shares
Number of treasury shares	272,361 shares

### 4. Fully committed share repurchase (FCSR, also known as “Japanese ASR” for Accelerated Share Repurchase)

The Company’s goal heading into this repurchase is to ensure that it can acquire its own shares worth 350 billion yen, and the Company has concluded that the FCSR method proposed by Nomura Securities is the best path to satisfy this need.

On May 13, 2026, the Company is planning to execute a repurchase of the anticipated number of its shares through ToSTNeT-3 at the benchmark price per share for the total anticipated

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monetary value (the “Purchase”). To implement the Purchase, Nomura Securities will borrow the Company’s shares from the Company’s shareholders after this announcement, and place a sell order following the Notice Regarding the Determination on the Specific Method of Acquisition of Its Own Shares to be announced once the execution of the Purchase and its final terms have been finally determined. Since Nomura Securities’ borrowing will take place after this announcement, the monetary value of the sell order is not currently known. However, Nomura Securities has indicated that they should be able to place a sell order sufficient to ensure the Company’s repurchase of the anticipated number of shares. This should enable the Company to acquire the anticipated number of its own shares even if the Purchase does not elicit sell orders from shareholders at large. Because ToSTNeT-3 prioritizes the sell orders of shareholders at large over that of Nomura Securities, a financial instruments firm, execution of Nomura’s sell-order will be reduced by the amount sold by shareholders at large. Information regarding Nomura Securities’ sell order will also be announced on the Tokyo Stock Exchange website. (<https://www.jpx.co.jp/markets/public/short-selling/index.html>)

Nomura Securities has indicated that following the Purchase, it will apply its own judgment and calculations to acquire the Company’s shares through channels both inside and outside the stock market in order to return the shares it will borrow. However, the Company has not entered into any agreement with Nomura Securities regarding Nomura Securities’ acquisition of the Company’s shares.

With respect to the number of shares acquired by the Company from Nomura Securities in this share purchase (hereinafter referred to as the “Total Number of Shares Acquired”), the Company will adjust (hereinafter referred to as the “Adjustment”) one-sixth of the Total Number of Shares Acquired (hereinafter referred to as the “Number of Shares Acquired” for each adjustment period) during six adjustment periods. By the Adjustment, the Company’s actual purchase price for each Number of Shares Acquired will be equal to Average Share Price (to be defined below). The Number of Shares Acquired will be determined based on the amount obtained from Nomura Securities at the Purchase and the Company will announce the number along with the result of the Purchase.

The Company will issue six share warrants (the 25th ~ 30th share warrants: hereafter, the “Share Warrants”) to Nomura Capital Investment Co., Ltd. (NCI) (the “Warrant Holder”). For each Adjustment Period (to be defined below), (i) if the Average Share Price is higher than the benchmark price, a portion of shares obtained by the Purchase is delivered to the Warrant Holder by an exercise of the Share Warrants, (ii) if the Average Share Price is lower than the benchmark price, additional shares are delivered to the Company by the Warrant Holder, so that the total number of shares acquired by the Company will be the total number of shares that would have been acquired at each Average Share Price for an amount equal to one-sixth of the amount

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purchased from Nomura Securities in the Purchase.

The Average Share Price is the value derived by adding (i) and (ii) below (calculated to the fifth decimal place below one yen, with the fifth decimal place truncated).

(i) The arithmetic average of the volume-weighted average prices (VWAP) of the Company's common shares displayed on the 6367\_JT Equity AQR screen (or any substitute screen or service) provided by Bloomberg L.P. for each trading day during each Average Price Calculation Period, multiplied by the applicable Adjustment Factor. The "Average Price Calculation Period" refers to the period from May 14, 2026 to the day immediately preceding the exercise date of each respective Share Warrant.

(ii) The amount calculated as follows for each of the Share Warrant:

(a) For the 25th share warrant, the cumulative total of the amount of each dividend per share for which the last cum-dividend date (meaning the date falling two business days prior to the dividend record date; the same shall apply hereinafter) falls on any date from May 14, 2026 to the trading day immediately preceding the exercise date (excluding JPY 165 from the amount of the interim dividend for the fiscal year ending March 2027 and from the amount of each dividend whose last cum-dividend date falls on or after October 1, 2026), multiplied by the number of trading days from the ex-dividend date for such dividend (meaning the business day immediately following the last cum-dividend date; the same shall apply hereinafter) to December 2, 2026, divided by the number of trading days from May 14, 2026 to December 2, 2026.

(b) For the 26th share warrant, the cumulative total of the amount of each dividend per share for which the last cum-dividend date falls on any date from May 14, 2026 to the trading day immediately preceding the exercise date (excluding JPY 165 from the amount of the interim dividend for the fiscal year ending March 2027 and from the amount of each dividend whose last cum-dividend date falls on or after October 1, 2026), multiplied by the number of trading days from the ex-dividend date for such dividend to December 25, 2026, divided by the number of trading days from May 14, 2026 to December 25, 2026.

(c) For the 27th share warrant, the cumulative total of the amount of each dividend per share for which the last cum-dividend date falls on any date from May 14, 2026 to the trading day immediately preceding the exercise date (excluding JPY 165 from the amount of the interim dividend for the fiscal year ending March 2027 and from the amount of each dividend whose last cum-dividend date falls on or after October 1, 2026), multiplied by the number of trading days from the ex-dividend date for such dividend to February 1, 2027, divided by the number of trading days from May 14, 2026 to February 1, 2027.

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(d) For the 28th share warrant, the cumulative total of the amount of each dividend per share for which the last cum-dividend date falls on any date from May 14, 2026 to the trading day immediately preceding the exercise date (excluding JPY 165 from the amount of the interim dividend for the fiscal year ending March 2027 and from the amount of each dividend whose last cum-dividend date falls on or after October 1, 2026), multiplied by the number of trading days from the ex-dividend date for such dividend to March 3, 2027, divided by the number of trading days from May 14, 2026 to March 3, 2027.

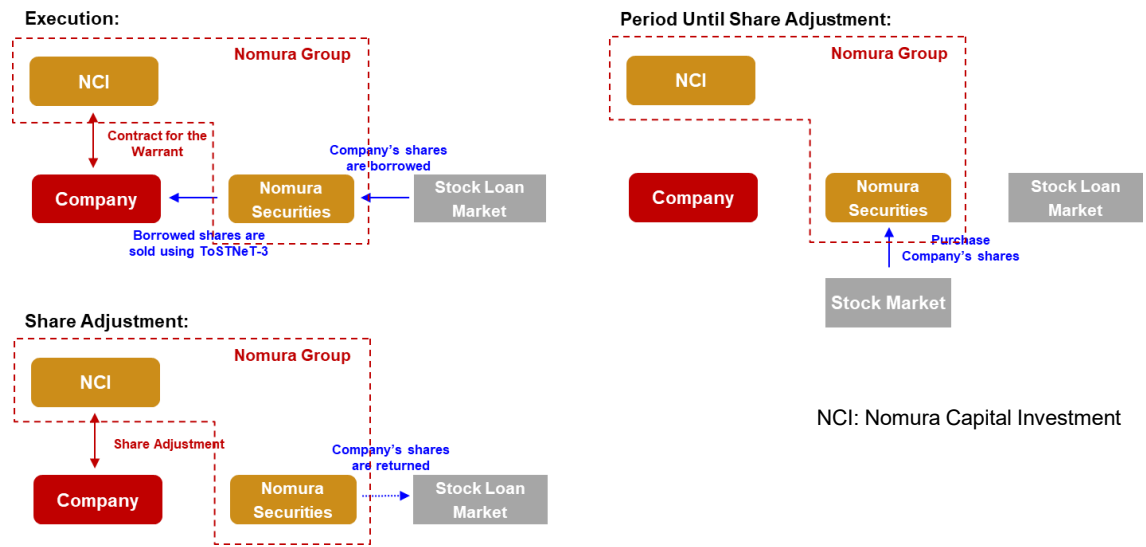
(e) For the 29th share warrant, the cumulative total of the amount of each dividend per share for which the last cum-dividend date falls on any date from May 14, 2026 to the trading day immediately preceding the exercise date (excluding JPY 165 from the amount of the interim dividend for the fiscal year ending March 2027 and from the amount of each dividend whose last cum-dividend date falls on or after October 1, 2026), multiplied by the number of trading days from the ex-dividend date for such dividend to April 1, 2027, divided by the number of trading days from May 14, 2026 to April 1, 2027.

(f) For the 30th share warrant, the cumulative total of the amount of each dividend per share for which the last cum-dividend date falls on any date from May 14, 2026 to the trading day immediately preceding the exercise date (excluding JPY 165 from the amount of the interim dividend for the fiscal year ending March 2027 and from the amount of each dividend whose last cum-dividend date falls on or after October 1, 2026), multiplied by the number of trading days from the ex-dividend date for such dividend to April 23, 2027, divided by the number of trading days from May 14, 2026 to April 23, 2027.

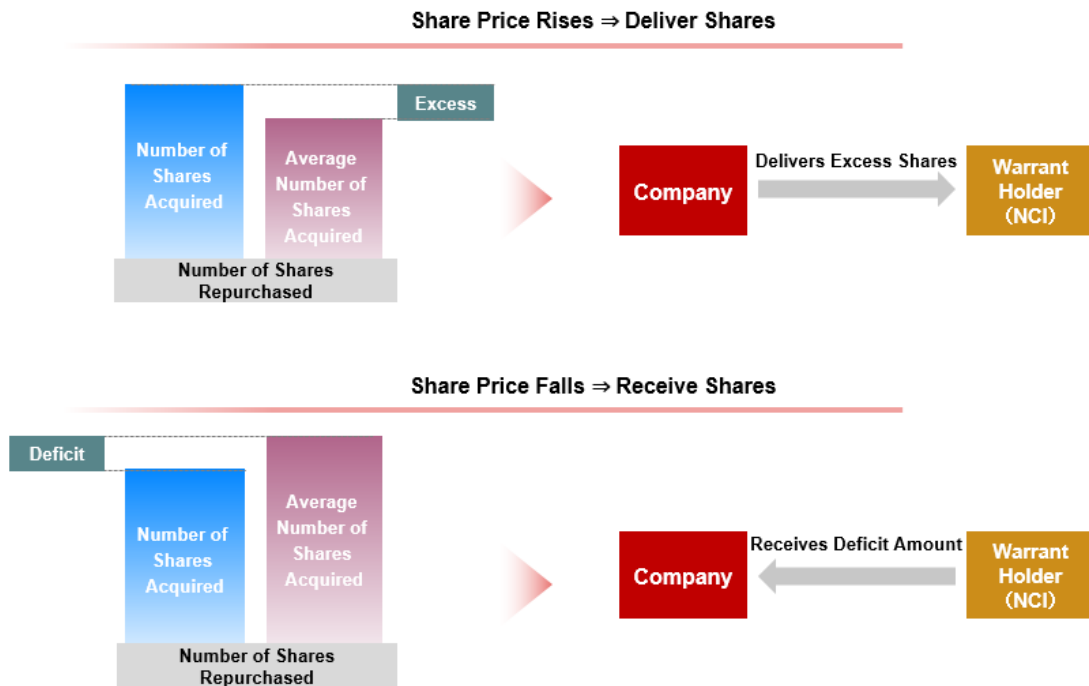
Adjustment Period and the respective Adjustment Factor are as follows. The Company will announce the details of the Adjustment when it occurs.

Adjustment Period 1 : From June 3, 2026 to December 2, 2026	Adjustment Factor 99.575%
Adjustment Period 2 : From July 3, 2026 to December 25, 2026	Adjustment Factor 99.547%
Adjustment Period 3 : From August 5, 2026 to February 1, 2027	Adjustment Factor 99.506%
Adjustment Period 4 : From September 7, 2026 to March 3, 2027	Adjustment Factor 99.446%
Adjustment Period 5 : From October 13, 2026 to April 1, 2027	Adjustment Factor 99.350%
Adjustment Period 6 : From November 13, 2026 to April 23, 2027	Adjustment Factor 99.275%

<FCSR Structure>



<Share Adjustment Overview>



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