

Daikin Group Publishes "Integrated Report 2022"

Daikin Industries, Ltd. announces the publication of its Integrated Report 2022.

Since the fiscal year ended March 31, 2021, Daikin has begun publishing an integrated report with the aim of sharing with its shareholders and investors the company initiatives being implemented to improve corporate value of the Daikin Group for the medium to long term.

This report narrates the company strengths, business model, unique corporate culture, and DNA that have served as the foundation supporting Daikin's growth and development. It also details how Daikin intends to create new value in the medium and long term while continuing to spur future growth and development. The specific contributions that Daikin has set forth for realization of a sustainable society are presented from both a financial and non-financial perspective along with company efforts to achieve both resolution of environmental and social issues and growth and development of its business.

Going forward, the Daikin Group will continue to value communication with all stakeholders, beginning with shareholders and investors, as it strives for contribution to a sustainable society and growth of the Group.



Highlights of the Integrated Report 2022

History of the Daikin Group

From founding to the present, the specific events that became turning points are provided as topics to reveal the story behind the growth and development of the Daikin Group.

Message from the CEO

Strategies for Value Creation

The article "Our Value Creation Process" describes the accumulated strengths and business model of the company as the source of its competitiveness, the strategic management plan Fusion 25, and value creation. Details are further explained in "Our Accumulated Strengths," "Daikin's Unique Business Model," and "Daikin's Aims for Value Creation."

Special Features

Examples are presented in "Strategies for Value Creation" that show how Daikin exhibits its strengths to achieve both resolution of social issues and business growth.

Message from External Directors

Review of Operations

This integrated report can be viewed on the Daikin Industries corporate website.

Japanese: <https://www.daikin.co.jp/investor/library/annual/>

English: <https://www.daikin.com/investor/library/annual/>