



[Translation]

May 12, 2026

Company Name: Daikin Industries, Ltd.

(Securities Code: 6367, TSE Prime Market)

Name of Representative: Naofumi Takenaka, President and COO

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The Company's View, Policy, etc. Concerning Reduction of Investment Unit

1. The Company's view concerning reduction of investment unit. (The Company's view on lowering the investment unit to the level of less than JPY 500,000)

Daikin Industries, Ltd. (hereafter: the Company) understands that increasing the liquidity of the Company's shares in the stock market, improving the investment environment for individual investors, and expanding the shareholder base are important management issues.

2. The Company's policy concerning reduction of investment unit. (The Company's policy for lowering the investment unit to the level of less than JPY 500,000)

The Company will comprehensively monitor a number of factors, including stock market trends, the Company's share price, and changes in shareholder composition, and will continue to carefully consider a potential reduction of the investment unit.

Note: This document has been translated from the Japanese original for reference purposes only.

In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.