
***Daikin Industries, Ltd. and
Consolidated Subsidiaries***

*Consolidated Financial Statements for the
Year Ended March 31, 2024, and
Independent Auditor's Report*

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Daikin Industries, Ltd.:

<Audit of Consolidated Financial Statements>

Opinion

We have audited the consolidated financial statements of Daikin Industries, Ltd. and its consolidated subsidiaries (the "Group"), which comprise the consolidated balance sheet as of March 31, 2024, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of March 31, 2024, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

A key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on the matter.

Valuation of Goodwill and Intangible Assets	
Key Audit Matter Description	How the Key Audit Matter Was Addressed in the Audit
<p>As discussed in Note 3, "SIGNIFICANT ACCOUNTING ESTIMATES" to the consolidated financial statements, the carrying amounts of goodwill, customer relationships and other intangible assets on the consolidated balance sheet as of March 31, 2024 (collectively, the "Goodwill") were as follows:</p> <p>Daikin Comfort Technologies North America, Inc. (hereinafter, "DNA")</p> <ul style="list-style-type: none"> • Goodwill ¥187,196 million • Customer relationships ¥143,009 million • Other intangible assets ¥63,451 million <p>AHT Cooling Systems GmbH (hereinafter, "AHT")</p> <ul style="list-style-type: none"> • Goodwill ¥16,628 million • Customer relationships ¥42,034 million • Other intangible assets ¥30,914 million <p>OYL Industries. Bhd. (currently, Daikin Malaysia Sdn. Bhd. and others, hereinafter, "OYL")</p> <ul style="list-style-type: none"> • Goodwill ¥28,098 million <p>Goodwill accounted for 10% of total assets.</p> <p>As discussed in Note 7, "LONG-LIVED ASSETS" to the consolidated financial statements, the Group revised AHT's medium-term business plan due to its underperformance this fiscal year compared to the business plan reevaluated in the previous year. Based on the revised business plan, the Group recognized an impairment loss of ¥12,245 million since the recoverable amount was lower than the carrying amount related to the Goodwill of AHT.</p> <p>For valuation of the Goodwill, the Group assesses whether any indication of impairment exists, and then determines whether to recognize impairment losses based on the future cash flows when there are indications of impairment. If it is necessary to recognize impairment, the carrying amount is reduced to the recoverable amount, and the amount of such reduction is recognized as an impairment loss.</p> <p>Indicators of impairment include continuing operating losses, significant deterioration in the business environment, deviation from the business plan and other factors.</p>	<p>Our audit procedures related to the valuation of Goodwill, partly assisted by the auditors for related subsidiaries under our direction and supervision, included the following, among others:</p> <p>(1) Testing of internal controls</p> <p>We tested the design and operating effectiveness of internal controls over the valuation of Goodwill focusing on controls relevant to ensuring the reasonableness of management's estimates on the future cash flows.</p> <p>(2) Reasonableness of management's determination as to whether there was an indication of impairment</p> <p>We assessed the reasonableness of management's determination as to whether there was an indication of impairment at DNA, AHT and OYL by performing an analysis of the historical financial performance, inquiring of management regarding changes in the business environment, comparing the actual financial performance to the business plan, and inspecting the related documents.</p> <p>(3) Appropriateness of estimating the future cash flows and their discounted present value at AHT</p> <ul style="list-style-type: none"> • We determined whether the future cash flows and the underlying business plan authorized by management were consistent. • We evaluated the revenue growth rate and the expected profit margin used in the business plan as well as for the period beyond the term of the business plan, which were the significant assumptions in estimating the future cash flows, by inquiring of management and inspecting the related documents, including the reasonableness of the estimates made in the previous fiscal year. For the revenue growth rate, we compared the long-term market forecast for the regions where the related business operates to available external market reports and inspected the documents related to the revenue increase measures. For the expected profit margin, we compared the profit margin used by management to the competitors' profit margin and inspected the documents related to the cost reduction measures.

<p>The future cash flows are estimated based on the business plan authorized by management. For the period beyond the term of the business plan, estimated future cash flows include considerations of uncertainties in the future. The significant assumptions in estimating the future cash flows are the revenue growth rate and the expected profit margin used in the business plan as well as for the period beyond the term of the business plan. Also, the significant assumption in calculating the discounted present value of the future cash flows is the discount rate.</p> <p>As Goodwill accounts for a large portion of the consolidated balance sheet, the appropriateness of its valuation is significant to our audit. Also, estimating the future cash flows and their discounted present value involves uncertainty and requires management judgment. Therefore, we identified the valuation of the Goodwill as a key audit matter.</p>	<ul style="list-style-type: none"> • We evaluated the reasonableness of the valuation methodology and the discount rate with the assistance of our network's firm fair value specialists.
--	--

Other Information

Other information comprises the information included in the Group's disclosure documents accompanying the audited consolidated financial statements, but does not include the consolidated financial statements and our auditor's report thereon.

We determined that no such information existed and therefore, we did not perform any work thereon.

Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with Audit & Supervisory Board members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

<Fee-Related Information>

Fees for audit and other services for the year ended March 31, 2024, which were charged by us and our network firms to Daikin Industries, Ltd. and its subsidiaries were ¥2,108 million and ¥938 million, respectively.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

Deloitte Touche Tohmatsu LLC
June 27, 2024

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Balance Sheet March 31, 2024

ASSETS	Millions of Yen		LIABILITIES AND EQUITY	Millions of Yen	
	2024	2023		2024	2023
CURRENT ASSETS:			CURRENT LIABILITIES:		
Cash and cash equivalents (Notes 11 and 19)	¥ 634,008	¥ 548,242	Short-term borrowings (Notes 11 and 19)	¥ 413,625	¥ 372,542
Short-term investments (Notes 4 and 19)	103,954	72,740	Current portion of long-term debt (Notes 11 and 19)	73,446	73,901
Trade receivables and contract assets (Notes 5, 11, 19 and 23):			Current portion of long-term lease obligations (Notes 18 and 19)	40,087	30,442
Notes and accounts receivable, and contract assets	815,305	706,315	Trade payables (Notes 11 and 19)	326,034	352,648
Allowance for doubtful receivables	(22,537)	(19,180)	Income taxes payable (Note 19)	41,262	37,727
Inventories (Notes 6 and 11)	1,047,742	993,384	Provision for product warranties	104,617	85,529
Prepaid expenses and other current assets (Note 11)	148,127	125,582	Accrued expenses	273,398	247,869
			Other current liabilities (Notes 12 and 23)	294,521	248,664
Total current assets	2,726,599	2,427,083	Total current liabilities	1,566,990	1,449,322
PROPERTY, PLANT AND EQUIPMENT:			LONG-TERM LIABILITIES:		
Land (Note 11)	90,168	75,357	Long-term debt (Notes 11 and 19)	324,918	314,149
Buildings and structures	783,408	653,123	Long-term lease obligations (Notes 18 and 19)	116,110	96,598
Machinery and equipment	1,045,168	889,422	Liabilities for retirement benefits (Note 13)	19,911	18,176
Furniture and fixtures	302,396	261,629	Deferred tax liabilities (Note 16)	110,193	103,554
Lease assets (Note 18)	7,707	6,585	Other long-term liabilities (Note 12)	54,805	42,789
Construction in progress	202,521	139,716	Total long-term liabilities	625,937	575,266
Total	2,431,368	2,025,832			
Accumulated depreciation	(1,296,386)	(1,124,887)	COMMITMENTS AND CONTINGENT LIABILITIES (Notes 18 and 20)		
Net property, plant and equipment	1,134,982	900,945	EQUITY (Notes 14, 15 and 25):		
INVESTMENTS AND OTHER ASSETS:			Common stock—authorized, 500,000,000 shares; issued 293,113,973 shares	85,032	85,032
Investment securities (Notes 8, 11 and 19)	159,658	159,621	Capital surplus	78,015	79,478
Investments in and advances to unconsolidated subsidiaries and associated companies	29,292	27,241	Stock acquisition rights	3,772	3,116
Goodwill (Notes 3 and 9)	306,627	304,332	Retained earnings	1,896,173	1,712,166
Customer relationships (Note 3)	246,187	237,221	Treasury stock—at cost, 353,293 shares in 2024 and 389,416 shares in 2023	(1,525)	(1,676)
Other intangible assets (Note 3)	130,913	116,902	Accumulated other comprehensive income (loss):		
Deferred tax assets (Note 16)	52,250	41,011	Unrealized gains on available-for-sale securities	65,730	51,980
Assets for retirement benefits (Note 13)	27,420	23,190	Deferred gains on derivatives under hedge accounting	359	460
Other assets	66,302	66,137	Foreign currency translation adjustments	524,273	315,393
Total investments and other assets	1,018,649	975,655	Remeasurements of defined benefit plans	(10,521)	(7,802)
			Total	2,641,308	2,238,147
			Noncontrolling interests	45,995	40,948
			Total equity	2,687,303	2,279,095
TOTAL	¥4,880,230	¥4,303,683	TOTAL	¥4,880,230	¥4,303,683

See notes to consolidated financial statements.

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Statement of Income Year Ended March 31, 2024

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
NET SALES (Note 23)	¥4,395,318	¥3,981,578
COST OF SALES (Note 17)	<u>2,885,644</u>	<u>2,650,102</u>
Gross profit	1,509,674	1,331,476
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (Notes 9 and 17)	<u>1,117,536</u>	<u>954,443</u>
Operating income	<u>392,138</u>	<u>377,033</u>
OTHER INCOME (EXPENSES):		
Interest and dividend income	21,124	16,981
Interest expense	(44,900)	(20,294)
Equity in earnings of associated companies	1,605	1,698
Exchange (loss) gain	(1,113)	3,796
Subsidy income	1,936	3,213
Settlement payments	(2,571)	(4,240)
Inflation accounting adjustment (Note 2.y)	(12,501)	(8,542)
Gain on sale of land	37	
Losses on disposals of property, plant and equipment and other intangible assets	(2,840)	(1,037)
Loss on sale of land		(10)
Losses on impairment of long-lived assets (Note 7)	(12,245)	(8,583)
Gains on sales of investment securities (Note 8)	46,260	16,086
Loss on sale of shares of an associate		(1)
Impairment losses on investment securities (Notes 8 and 19)	(410)	(343)
Gain on liquidation of subsidiaries		475
Loss on liquidation of subsidiaries and associates		(94)
Loss on restructuring of a subsidiary		(293)
Gain on reversal of stock acquisition rights		6
Gain on insurance claims		933
Other—net	<u>(1,225)</u>	<u>(3,400)</u>
Other expenses —net	<u>(6,843)</u>	<u>(3,649)</u>
INCOME BEFORE INCOME TAXES	<u>385,295</u>	<u>373,384</u>
INCOME TAXES (Note 16):		
Current	129,010	128,378
Deferred	<u>(13,550)</u>	<u>(20,437)</u>
Total income taxes	<u>115,460</u>	<u>107,941</u>
NET INCOME	269,835	265,443
NET INCOME ATTRIBUTABLE TO NONCONTROLLING INTERESTS	<u>(9,523)</u>	<u>(7,688)</u>
NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT	<u>¥ 260,312</u>	<u>¥ 257,755</u>

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Statement of Income Year Ended March 31, 2024

	Yen	
	<u>2024</u>	<u>2023</u>
AMOUNTS PER COMMON SHARE (Note 22):		
Basic net income	¥ 889.22	¥ 880.59
Diluted net income	888.64	880.05
Cash dividends applicable to the year	250.00	240.00

See notes to consolidated financial statements.

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Statement of Comprehensive Income Year Ended March 31, 2024

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
NET INCOME	<u>¥ 269,835</u>	<u>¥ 265,443</u>
OTHER COMPREHENSIVE INCOME (Note 21):		
Unrealized gain (loss) on available-for-sale securities	13,749	(7,556)
Deferred losses on derivatives under hedge accounting	(101)	(2,977)
Foreign currency translation adjustments	210,867	103,267
Remeasurements of defined benefit plans	(2,711)	(5,123)
Share of other comprehensive income in affiliates accounted for using the equity method	<u>1,475</u>	<u>1,175</u>
Total other comprehensive income	<u>223,279</u>	<u>88,786</u>
COMPREHENSIVE INCOME	<u>¥ 493,114</u>	<u>¥ 354,229</u>
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:		
Owners of the parent	¥ 480,122	¥ 345,227
Noncontrolling interests	12,992	9,002

See notes to consolidated financial statements.

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Statement of Changes in Equity
Year Ended March 31, 2024

	Millions of Yen												
	Outstanding Number of Common Shares Issued	Common Stock	Capital Surplus	Stock Acquisition Rights	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Income (Loss)					Noncon- trolling Interests	Total Equity
							Unrealized Gains on Available- for-Sale Securities	Deferred Gains on Derivatives under Hedge Accounting	Foreign Currency Translation Adjustments	Remeasurements of Defined Benefit Plans	Total		
BALANCE, MARCH 31, 2022 (as previously reported)	292,684,199	¥85,032	¥83,835	¥2,547	¥1,529,148	¥(1,847)	¥59,535	¥3,437	¥212,278	¥(2,691)	¥1,971,274	¥35,876	¥2,007,150
Hyperinflation adjustment (Note 2.y)					(13,071)						(13,071)		(13,071)
BALANCE, APRIL 1, 2022 (as restated)	292,684,199	85,032	83,835	2,547	1,516,077	(1,847)	59,535	3,437	212,278	(2,691)	1,958,203	35,876	1,994,079
Net income					257,755						257,755		257,755
Cash dividends, ¥240 per share					(61,468)						(61,468)		(61,468)
Effect of change of the fiscal year-end of certain consolidated subsidiaries (Note 2.a)					(198)						(198)		(198)
Repurchase of treasury stock	(242)					(5)					(5)		(5)
Disposal of treasury stock	40,600		317			176					493		493
Change in parent's ownership interest due to transactions with noncontrolling interests			(4,674)								(4,674)		(4,674)
Net change in the year				569			(7,555)	(2,977)	103,115	(5,111)	88,041	5,072	93,113
BALANCE, MARCH 31, 2023	292,724,557	85,032	79,478	3,116	1,712,166	(1,676)	51,980	460	315,393	(7,802)	2,238,147	40,948	2,279,095
Net income					260,312						260,312		260,312
Cash dividends, ¥250 per share					(76,113)						(76,113)		(76,113)
Effect of change of the fiscal year-end of certain consolidated subsidiaries (Note 2.a)					(192)						(192)		(192)
Repurchase of treasury stock	(277)					(7)					(7)		(7)
Disposal of treasury stock	36,400		400			158					558		558
Capital increase of consolidated subsidiaries			(859)								(859)		(859)
Change in parent's ownership interest due to transactions with noncontrolling interests			(1,004)								(1,004)		(1,004)
Net change in the year				656			13,750	(101)	208,880	(2,719)	220,466	5,047	225,513
BALANCE, MARCH 31, 2024	<u>292,760,680</u>	<u>¥85,032</u>	<u>¥78,015</u>	<u>¥3,772</u>	<u>¥1,896,173</u>	<u>¥(1,525)</u>	<u>¥65,730</u>	<u>¥ 359</u>	<u>¥524,273</u>	<u>¥(10,521)</u>	<u>¥2,641,308</u>	<u>¥45,995</u>	<u>¥2,687,303</u>

See notes to consolidated financial statements.

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Statement of Cash Flows Year Ended March 31, 2024

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
OPERATING ACTIVITIES:		
Income before income taxes	¥ 385,295	¥ 373,384
Adjustments for:		
Income taxes—paid	(138,915)	(127,708)
Depreciation and amortization	215,565	182,224
Losses on impairment of long-lived assets	12,245	8,583
Gains on sales of investment securities	(46,260)	(16,086)
Impairment losses on investment securities	410	343
Losses on disposals of property, plant and equipment and other intangible assets	2,840	1,037
Equity in earnings of associated companies	(1,605)	(1,698)
Changes in assets and liabilities, net of effects of the purchase of subsidiaries:		
Trade receivables and contract assets	(34,647)	(61,423)
Inventories	36,528	(267,555)
Other current assets	(166)	(21,640)
Assets for retirement benefits	(3,926)	3,265
Trade payables	(56,771)	24,179
Accrued expenses	(1,904)	25,089
Other current liabilities	32,728	33,316
Liabilities for retirement benefits	372	858
Other—net	(2,221)	2,729
Total adjustments	<u>14,273</u>	<u>(214,487)</u>
Net cash provided by operating activities	<u>399,568</u>	<u>158,897</u>
INVESTING ACTIVITIES:		
Payments for purchases of property, plant and equipment	(242,633)	(175,076)
Proceeds from sales of property, plant and equipment	3,142	6,858
Payments for acquisition of newly consolidated subsidiaries, net of cash and cash equivalents acquired	(9,968)	(105,156)
Increase in investments in and advances to an unconsolidated subsidiary and associated companies	(1,548)	(910)
Payments for transfer of business	(10,462)	(5,496)
Payments for acquisition of investment securities	(1,450)	(2,776)
Proceeds from sales of investment securities (Note 8)	68,655	40,593
Net (increase) decrease in time deposits	(28,593)	31,968
Other—net	<u>(4,332)</u>	<u>(19,799)</u>
Net cash used in investing activities	<u>(227,189)</u>	<u>(229,794)</u>

Daikin Industries, Ltd. and Consolidated Subsidiaries

Consolidated Statement of Cash Flows Year Ended March 31, 2024

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
FINANCING ACTIVITIES:		
Net increase in short-term borrowings	17,868	270,218
Proceeds from long-term debt	60,479	115,954
Repayments of long-term debt	(78,295)	(387,476)
Cash dividends paid to owners of the parent	(76,084)	(61,469)
Cash dividends paid to noncontrolling interests	(5,236)	(8,146)
Repayments of lease obligations	(47,189)	(40,954)
Other—net	(1,166)	(1,216)
	<u>(129,623)</u>	<u>(113,089)</u>
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	<u>42,753</u>	<u>14,996</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	85,509	(168,990)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	548,242	717,803
EFFECT OF CHANGE OF THE FISCAL YEAR-END OF CONSOLIDATED SUBSIDIARIES (Note 2.a)	<u>257</u>	<u>(571)</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>¥ 634,008</u>	<u>¥ 548,242</u>
NON-CASH INVESTING AND FINANCING ACTIVITIES:		
Assets related to finance leases transactions (including those under IFRS 16 and ASU 2016-02)	¥ 56,026	¥ 50,088
Liabilities related to finance leases transactions (including those under IFRS 16 and ASU 2016-02)	57,911	55,093

See notes to consolidated financial statements.

Daikin Industries, Ltd. and Consolidated Subsidiaries

Notes to Consolidated Financial Statements Year Ended March 31, 2024

1. BASIS OF PRESENTATION OF CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of Daikin Industries, Ltd. (the "Company") and its consolidated subsidiaries have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act and its related accounting regulations and in accordance with accounting principles generally accepted in Japan ("Japanese GAAP"), which are different in certain respects to the application and disclosure requirements of IFRS Accounting Standards (IFRSs).

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the Company's consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside Japan.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Principles of Consolidation and Accounting for Investments in Unconsolidated Subsidiaries and Associated Companies—The accompanying consolidated financial statements include the accounts of the Company and its 349 (347 in 2023) significant subsidiaries (collectively, the "Group").

Under the control and influence concepts, those companies in which the Company, directly or indirectly, is able to exercise control are fully consolidated, and those 15 (16 in 2023) companies over which the Group has the ability to exercise significant influence are accounted for by the equity method.

The Group applies the equity method of accounting for investments in unconsolidated subsidiaries and associated companies except for certain insignificant companies. Investments in such insignificant companies are stated at cost, except investments for which the value has been permanently impaired, for which appropriate write-downs are recorded. If these 6 (6 in 2023) subsidiaries and 8 (8 in 2023) associated companies had been consolidated or accounted for using the equity method, respectively, the effect on the accompanying consolidated financial statements would not have been material.

For the year ended March 31, 2024, UNI-Klima-und Gebaudetechnik GmbH changed its fiscal year-end from December 31 to March 31. The Company included the subsidiary's operating results for the 3-month period in the consolidated statement of changes in equity by directly charging to retained earnings as Effect of change of the fiscal year-end of certain consolidated subsidiaries.

All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is eliminated.

- b. Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements**—In accordance with the Accounting Standards Board of Japan ("ASBJ") Practical Issues Task Force ("PITF") No. 18, "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements," the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should, in principle, be unified for the preparation of the consolidated financial statements. However, financial statements prepared by foreign subsidiaries in accordance with either IFRSs or generally accepted accounting principles in the United States of America ("U.S. GAAP") (Financial Accounting Standards Board Accounting Standards Codification) tentatively may be used for the consolidation process, except for the following items which should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of research and development; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.
- c. Unification of Accounting Policies Applied to Foreign Associated Companies for the Equity Method**—In accordance with ASBJ Statement No. 16, "Accounting Standard for Equity Method of Accounting for Investments," adjustments are to be made to conform the associate's accounting policies for similar transactions and events under similar circumstances to those of the parent company when the associate's financial statements are used in applying the equity method unless it is impracticable to determine such adjustments. In addition, financial statements prepared by foreign associated companies in accordance with either IFRSs or U.S. GAAP tentatively may be used in applying the equity method if the following items are adjusted so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of research and development; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.
- d. Business Combinations**—Business combinations are accounted for using the purchase method. Acquisition-related costs, such as advisory fees or professional fees, are accounted for as expenses in the periods in which the costs are incurred. If the initial accounting for a business combination is incomplete by the end of the reporting period in which the business combination occurs, an acquirer shall report in its financial statements provisional amounts for the items for which the accounting is incomplete. During the measurement period, which shall not exceed one year from the acquisition, the acquirer shall retrospectively adjust the provisional amounts recognized at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and that would have affected the measurement of the amounts recognized as of that date. Such adjustments shall be recognized as if the accounting for the business combination had been completed at the acquisition date. A parent's ownership interest in a subsidiary might change if the parent purchases or sells ownership interests in its subsidiary. The carrying amount of noncontrolling interest is adjusted to reflect the change in the parent's ownership interest in its subsidiary while the parent retains its controlling interest in its subsidiary. Any difference between the fair value of the consideration received or paid and the amount by which the noncontrolling interest is adjusted is accounted for as a capital surplus as long as the parent retains control over its subsidiary.

- e. **Cash Equivalents**—Cash equivalents are short-term investments that are readily convertible into cash and exposed to insignificant risk of changes in value.

Cash equivalents include time deposits, which mature within three months of the date of acquisition. Time deposits that mature in more than three months, but within a year of the date of acquisition, are recorded as short-term investments.

- f. **Allowance for Doubtful Receivables**—The allowance for doubtful receivables is stated in amounts considered to be appropriate based on the past credit loss experience and an evaluation of potential losses in receivables outstanding.
- g. **Inventories**—Inventories of the Company and its consolidated domestic subsidiaries are stated at the lower of cost, principally determined by the average method, or net selling value. Inventories of consolidated foreign subsidiaries are stated at the lower of cost, principally determined by the average method, or market value.
- h. **Property, Plant and Equipment**—Property, plant and equipment is stated at cost. Depreciation of property, plant and equipment of the Company and its consolidated subsidiaries is principally computed by the straight-line method based on the estimated useful lives of the assets.

The range of useful lives is from 15 to 50 years for buildings and structures, and from 5 to 15 years for machinery and equipment. The useful lives for lease assets are dependent on the terms of the respective leases.

- i. **Asset Retirement Obligations**—An asset retirement obligation is recorded for a legal obligation imposed either by law or contract that results from the acquisition, construction, development and normal operation of a tangible fixed asset and is associated with the retirement of such tangible fixed asset. The asset retirement obligation is recognized as the sum of the discounted cash flows required for the future asset retirement and is recorded in the period in which the obligation is incurred if a reasonable estimate can be made. If a reasonable estimate of the asset retirement obligation cannot be made in the period the asset retirement obligation is incurred, the liability should be recognized when a reasonable estimate of the asset retirement obligation can be made. Upon initial recognition of a liability for an asset retirement obligation, an asset retirement cost is capitalized by increasing the carrying amount of the related fixed asset by the amount of the liability. The asset retirement cost is subsequently allocated to expense through depreciation over the remaining useful life of the asset. Over time, the liability is adjusted to its present value each period. Any subsequent revisions to the timing or the amount of the original estimate of undiscounted cash flows are reflected as an adjustment to the carrying amount of the liability and the capitalized amount of the related asset retirement cost.
- j. **Long-Lived Assets**—The Group reviews its long-lived assets for impairment whenever events or changes in circumstance indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss is recognized if the carrying amount of an asset or asset group exceeds the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.
- k. **Leases**—Non-ownership finance lease transactions and right-of-use assets within the scope of IFRS 16 "Lease" and Accounting Standards Update (ASU) 2016-02 "Lease" are capitalized by recognizing lease assets and lease obligations in the consolidated balance sheet.
- All other leases are accounted for as operating leases.
- l. **Investment Securities**—All marketable securities held by the Group are classified as available-for-sale securities and are reported at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of equity. The cost of securities sold is principally determined based on the moving-average method.

Non-marketable available-for-sale equity securities are stated at cost, principally determined by the moving-average method. For other-than-temporary declines in fair value, available-for-sale securities are reduced to net realizable value by charging such losses to income.

Investments in investment limited partnerships and similar partnerships (investments deemed to be securities pursuant to Article 2, Paragraph 2 of the Financial Instruments and Exchange Act) are valued at the net amount proportionate to the Company's equity based on the latest financial statements available depending on the reporting date specified in the partnership agreement.

- m. Goodwill and Intangible Assets**—Goodwill and intangible assets arise principally from business combinations. Goodwill represents the excess of the purchase price over the fair value of the identifiable net assets acquired. Goodwill is amortized over a period of 4 to 20 years. Intangible assets primarily include customer relationships. Customer relationships are amortized using the straight-line method over the estimated useful lives (mainly 30 years).
- n. Provision for Product Warranties**—The Group repairs or exchanges certain products without charge under specific circumstances. The provision for product warranties is stated in amounts considered to be appropriate based on past experience and an evaluation of potential losses on the product warranties.
- o. Employees' Retirement Benefits**—The Company and its consolidated domestic subsidiaries have non-contributory funded pension plans covering substantially all of their employees. Certain consolidated foreign subsidiaries have pension plans.

The Company accounts for the liability for retirement benefits based on the projected benefit obligations and plan assets at the balance sheet date. The projected benefit obligations are attributed to periods on a benefit formula basis. Actuarial gains and losses and past service costs that are yet to be recognized in profit or loss are recognized within equity (accumulated other comprehensive income), after adjusting for tax effects and are recognized in profit or loss over certain periods (mainly 10 years) no longer than the expected average remaining service period of the employees. The discount rate is determined using a single weighted-average discount rate reflecting the estimated timing and amount of benefit payment.

- p. Stock Options**—The cost of employee stock options is measured based on the fair value at the date of grant and recognized as compensation expense over the vesting period as consideration for receiving goods or services. The Company accounts for stock options granted to non-employees based on the fair value of either the stock options of the goods or services received. In the consolidated balance sheet, the stock options are presented as a stock acquisition right as a separate component of equity until exercised.
- q. Foreign Currency Transactions**—All short-term and long-term monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates at the consolidated balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statement of income to the extent that they are not hedged by forward exchange contracts.
- r. Foreign Currency Financial Statements**—The balance sheet accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the current exchange rate as of the balance sheet date except for equity, which is translated at the historical rate. Revenue and expense accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the average exchange rate. Differences arising from such translations are shown as "foreign currency translation adjustments" under accumulated other comprehensive income in a separate component of equity.
- s. Bonuses to Directors and Audit & Supervisory Board Members**—Bonuses to Directors and Audit & Supervisory Board Members are accrued at year-end to which such bonuses are attributable. Accrued bonuses are included in accrued expenses.

- t. *Income Taxes***—The provision for current income taxes is computed based on income before income taxes included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax laws to the temporary differences.
- u. *Derivative Financial Instruments***—The Group uses foreign exchange forward contracts, currency swaps and currency options to manage foreign exchange risk associated with certain assets and liabilities denominated in foreign currencies.

The Group uses mainly interest rate swaps and interest rate options to manage its exposure to fluctuations in interest rates.

The Group uses commodity futures contracts to manage the risk of fluctuation of commodity prices for materials.

The Group does not enter into derivatives for trading or speculative purposes.

Derivative financial instruments are classified and accounted for as follows: (1) derivatives are principally recognized as either assets or liabilities and measured at fair value, and gains or losses on derivative transactions are recognized in the consolidated statement of income and (2) for derivatives used for hedging purposes, if such derivatives qualify for hedge accounting because of high correlation and effectiveness between the hedging instruments and the hedged items, gains or losses are deferred until maturity of the hedged transactions.

The interest rate swaps that qualify for hedge accounting and meet specific matching criteria are not remeasured at market value, but the differential paid or received under the swap agreements is recognized and included in interest expense or income.

- v. *Amounts Per Common Share***—Basic net income per common share is computed by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding for the period, retrospectively adjusted for stock splits.

Diluted net income per share of common stock assumes full exercise of the outstanding stock options which have a dilutive effect at the beginning of year (or at the time of issuance).

Cash dividends per share presented in the accompanying consolidated statement of income are dividends applicable to the respective fiscal years including dividends to be paid after the end of year.

- w. *Recognition Criteria for Revenue and Expenses***—The Group primarily manufactures and sells air-conditioning and refrigeration equipment for residential, commercial and marine vessel use, chemical products such as fluorine products, oil hydraulics-related products such as hydraulic equipment, defense systems-related products such as ammunition, components for guided missiles for the Ministry of Defense, and electronics-related products. The Group deems that its principal performance obligation is to deliver finished goods to customers. As a rule, such performance obligation is deemed to have been satisfied when control over the product is transferred to the customer on the delivery date, etc., under the terms of contracts, etc., and revenue is recognized at that point of time. In addition, the Group provides services such as construction contracts or maintenance services. In those services, the control of goods or services is transferred to customers and the Group's performance obligation is satisfied over a certain period of time. Therefore, as a rule, revenue is recognized according to the degree of progress or the period. Revenue is measured at the amount of consideration promised in a contract with a customer, from which discount, rebate, etc., are deducted. Consideration in the product sales contract is collected primarily within one year from the date when the product is delivered to the customer. In such product sales contracts, no material financial elements are involved.

x. New Accounting Pronouncements

Current Income Taxes—On October 28, 2022, the ASBJ issued ASBJ Statement No. 27, "Accounting Standard for Current Income Taxes," and ASBJ Statement No. 25, "Accounting Standard for Presentation of Comprehensive Income," and ASBJ Guidance No. 28, "Guidance on Accounting Standard for Tax Effect Accounting." The core principle of the standard and guidance is that the tax treatment of income taxes on sales of shares of subsidiaries and other securities in the case where other comprehensive income is subject to taxation and group corporate taxation is applied.

The Group expects to apply the accounting standard and guidance for annual period beginning on April 1, 2024, and is in the process of measuring the effects of applying the accounting standard and guidance in future applicable periods.

Global Minimum Tax Rules—On March 22, 2024, the ASBJ issued Practical Solution No. 46, "the Accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules." This practical solution sets forth the treatment of accounting and disclosure of income taxes under this system, in accordance with the agreement on the global minimum tax reached by the Inclusive Framework on Base Erosion and Profit Shifting (BEPS) of the OECD and G20 in October 2021.

The Group expects to apply the accounting standard and guidance for the annual period beginning on April 1, 2024, and is in the process of measuring the effects of applying the accounting standard and guidance in future applicable periods.

y. Additional Information

Application of Hyperinflationary Accounting to Turkish Subsidiaries—As Turkey's cumulative inflation rate over the three years has exceeded 100%, from the previous fiscal year, the Group has consolidated the financial statements of Turkish subsidiaries upon adjustment in accordance with IAS 29 "Financial Reporting in Hyperinflationary Economies." As a result, the cumulative impact of the application of this accounting standard has been reflected as a decrease of ¥13,071 million in the balance of retained earnings at the beginning of the previous fiscal year. Additionally, the effect of inflation on the net monetary position of the Group for the previous fiscal year and consolidated fiscal year under review is presented as "inflation accounting adjustment" under "non-operating expenses."

3. SIGNIFICANT ACCOUNTING ESTIMATES

(1) Amounts of Goodwill and Other Intangible Assets Recognized at March 31, 2024 and 2023

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Goodwill	¥ 306,627	¥ 304,332
Customer relationships	246,187	237,221
Other intangible assets	130,913	116,902

The main breakdown is as follows:

		Millions of Yen	
		<u>2024</u>	<u>2023</u>
Daikin Comfort Technologies North America, Inc.	Goodwill	¥187,196	¥184,032
	Customer relationships	143,009	134,055
	Other intangible assets	63,451	57,155
AHT Cooling Systems GmbH	Goodwill	16,628	17,812
	Customer relationships	42,034	48,100
	Other intangible assets	30,914	31,790
OYL Industries. Bhd. (Daikin Malaysia Sdn. Bhd. and others)	Goodwill	28,098	38,202

(2) Information on the Contents of Significant Accounting Estimates for Identified Items

For the valuation of goodwill, customer relationships and other intangible assets (hereinafter the "Goodwill"), the Group assesses whether any indication of impairment exists for the Goodwill, and then determines whether to recognize impairment losses based on the future cash flows when any indication of impairment is identified.

The indication of impairment includes continuing operating losses, significant deterioration in the business environment, deviation from the business plan and other factors.

The future cash flows are estimated based on the business plan authorized by management. For the period beyond the term of the business plan, estimated future cash flows include considerations of uncertainties in the future. The significant assumptions in estimating the future cash flows are the revenue growth rate and the expected profit margin used in the business plan as well as for the period beyond the term of the business plan. Also, the significant assumption in calculating the discounted present value of the future cash flows is the discount rate. These assumptions are affected by future uncertain economic conditions and the business conditions of those companies and may have a material impact on the consolidated financial statements for the following consolidated fiscal years. The Company continuously monitors its business performance and strives to take measures before it becomes difficult to recover its investment.

4. SHORT-TERM INVESTMENTS

Short-term investments at March 31, 2024 and 2023, consisted of the following:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Time deposits that mature in more than three months	¥103,954	¥69,421
Other short-term investments		<u>3,319</u>
Total	<u>¥103,954</u>	<u>¥72,740</u>

5. TRADE RECEIVABLES AND CONTRACT ASSETS

Notes receivable, accounts receivable and contract assets arising from contracts with customers are as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Notes receivable	¥ 84,638	¥ 79,067
Accounts receivable	703,892	604,654
Contract assets	26,775	22,594

6. INVENTORIES

Inventories at March 31, 2024 and 2023, consisted of the following:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Finished products and merchandise	¥ 696,363	¥ 668,311
Semi-finished products and work in process	75,933	65,518
Raw materials and supplies	<u>275,446</u>	<u>259,555</u>
Total	<u>¥1,047,742</u>	<u>¥ 993,384</u>

7. LONG-LIVED ASSETS

The Group recognized impairment losses for the years ended March 31, 2024 and 2023. The details were as follows:

March 31, 2024

<u>Use</u>	<u>Location</u>	<u>Asset Category</u>	<u>Millions of Yen</u>
Business use	Rottenmann, AUSTRIA	Customer relationships	¥ 8,482
		Trademark rights	<u>3,763</u>
		Total	<u>¥12,245</u>

In the AHT Cooling Systems GmbH Group, consolidated subsidiaries that manufacture and sell commercial refrigerating and freezing showcases, etc., goodwill and other intangible assets were recorded upon the acquisition of equity interest based on anticipated excess earnings. However, the business conducted by the subsidiaries is underperforming compared to the business plan reevaluated in the previous fiscal year. Accordingly, as a result of reviewing the medium-term business plan again while aiming to expand sales channels and strengthen the production and sales systems, and also reflecting the rise in discount rates due to increasing interest rates, the book value has been reduced to the recoverable value, and the amount of such reduction has been recognized as losses on impairment of long-lived assets.

The recoverable amounts of these assets were measured by value in use, and the discount rates used to determine the present value of future cash flows were 12.0% for customer-related assets and 13.0% for trademark rights, respectively.

March 31, 2023

<u>Use</u>	<u>Location</u>	<u>Asset Category</u>	<u>Millions of Yen</u>
Other Business use	Rottenmann, AUSTRIA	Goodwill	¥2,954
		Customer relationships	<u>5,629</u>
		Total	<u>¥8,583</u>

In the AHT Cooling Systems GmbH Group, consolidated subsidiaries that manufacture and sell commercial refrigerating and freezing showcases, etc., goodwill and customer relationships were recorded upon the acquisition of equity interest based on anticipated excess earnings. However, the business conducted by the subsidiaries is underperforming compared to the business plan established at the time of the acquisition despite the subsidiaries' efforts to strengthen their production and sales structure. As a result of the conservative review of its medium-term business plan, the book value has been reduced to the recoverable value, and the amount of such reduction has been recognized as losses on impairment of long-lived assets.

The recoverable amounts of these assets were measured by value in use, and the discount rate used to determine the present value of future cash flows was 10.2%.

8. MARKETABLE AND INVESTMENT SECURITIES

The acquisition costs and aggregate fair values of marketable available-for-sale securities included in investment securities at March 31, 2024 and 2023, were as follows:

	Millions of Yen			
	2024			
	<u>Cost</u>	<u>Unrealized Gains</u>	<u>Unrealized Losses</u>	<u>Fair Value</u>
Securities classified as available-for-sale:				
Equity securities	¥53,868	¥92,398	¥ (3)	¥146,263
Debt securities	737	83	(54)	766
Others	90			90
Total	<u>¥54,695</u>	<u>¥92,481</u>	<u>¥ (57)</u>	<u>¥147,119</u>

	Millions of Yen			
	2023			
	<u>Cost</u>	<u>Unrealized Gains</u>	<u>Unrealized Losses</u>	<u>Fair Value</u>
Securities classified as available-for-sale:				
Equity securities	¥75,904	¥71,846	¥(590)	¥147,160
Debt securities	4,479	82	(33)	4,528
Others	108		(7)	101
Total	<u>¥80,491</u>	<u>¥71,928</u>	<u>¥(630)</u>	<u>¥151,789</u>

Marketable available-for-sale securities that were sold during the years ended March 31, 2024 and 2023, were as follows:

	Millions of Yen		
	<u>Proceeds</u>	<u>Realized Gains</u>	<u>Realized Losses</u>
<u>March 31, 2024</u>			
Available-for-sale:			
Equity securities	¥68,655	¥46,260	
<u>March 31, 2023</u>			
Available-for-sale:			
Equity securities	¥40,593	¥16,086	

The impairment losses on marketable available-for-sale securities for the year ended March 31, 2023, was ¥3 million, (Year Ended March 31, 2024 was not applicable)

9. GOODWILL

Amortization expenses for goodwill were ¥45,585 million and ¥39,496 million for the years ended March 31, 2024 and 2023, respectively, which were included in selling, general and administrative expenses.

10. RELATED PARTY TRANSACTIONS

Material transactions and balances with related parties for the years ended March 31, 2024 and 2023, were as follows:

(1) 2024

Not applicable

(2) 2023

Not applicable

11. SHORT-TERM BORROWINGS AND LONG-TERM DEBT

Short-term borrowings of the Group at March 31, 2024 and 2023, consisted of the following:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Bank overdrafts and notes to banks	¥ 363,206	¥ 293,542
Commercial paper	<u>50,419</u>	<u>79,000</u>
Total	<u>¥413,625</u>	<u>¥ 372,542</u>

Unused short-term bank credit lines were ¥249,317 million at March 31, 2024. The weighted-average interest rates of bank overdrafts and notes to banks at March 31, 2024 and 2023, were 5.58% and 4.06%, respectively. The weighted-average interest rate of commercial paper at March 31, 2024 and 2023, were 0.53% and 0.01% respectively.

Long-term debt at March 31, 2024 and 2023, consisted of the following:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
0.001% unsecured bonds, due 2023		¥ 20,000
0.68% unsecured bonds, due 2024	¥ 10,000	10,000
0.12% unsecured bonds, due 2025	15,000	15,000
0.21% unsecured bonds, due 2026	10,000	10,000
0.13% unsecured bonds, due 2026	15,000	15,000
0.18% unsecured bonds, due 2029	15,000	15,000
0.29% unsecured bonds, due 2029	10,000	10,000
0.46% unsecured bonds, due 2029	20,000	20,000
0.26% unsecured bonds, due 2030	15,000	15,000
0.34% unsecured bonds, due 2032	10,000	10,000
0.54% unsecured bonds, due 2032	20,000	20,000
Unsecured loans from banks and others, payable in foreign currencies, with interest ranging from 0.00% to 26.0% (2024) and from 0.00% to 6.09% (2023), due through 2031	244,962	213,730
Unsecured loans from banks and others with interest ranging from 0.23% to 0.56% (2024) and from 0.23% to 1.50% (2023), due through 2034	13,402	14,320
Total	<u>398,364</u>	<u>388,050</u>
Less current portion	<u>(73,446)</u>	<u>(73,901)</u>
Long-term debt, less current portion	<u>¥ 324,918</u>	<u>¥ 314,149</u>

Annual maturities of long-term debt outstanding at March 31, 2024, were as follows:

<u>Year Ending March 31</u>	<u>Millions of Yen</u>
2025	¥ 73,446
2026	72,414
2027	106,547
2028	6,862
2029	45,175
2030 and thereafter	<u>93,920</u>
Total	<u>¥398,364</u>

The assets pledged as collateral at March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Cash and cash equivalents	¥ 742	¥ 945
Trade receivables and contract assets	1,905	1,747
Inventories	650	
Land	9	
Prepaid expenses and other current assets	687	
Debt corresponding to the above:		
Current portion of long-term debt	22	22
Trade payables	1,337	1,157
Long-term debt	216	239

In addition, investment securities pledged as collateral for the investee's borrowings from financial institutions at March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Investment securities	¥800	¥800

In addition, shares of consolidated subsidiaries eliminated in consolidation pledged as collateral at March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Investments in consolidated subsidiaries eliminated in consolidation	¥12	¥12

In addition to the above, assets of ¥5,451 million of overseas subsidiaries are pledged as collateral for the bank credit lines. There is no outstanding balance of borrowings under the bank credit lines.

As is customary in Japan, additional securities must be provided if requested by a lending bank. Certain banks have the right to offset cash deposited against any debt or obligation that becomes due, or, in case of default and certain other specified events, against all other debt payable to them. To date, none of the lenders have ever exercised these rights with respect to debt of the Group.

12. CONTRACT LIABILITIES

Contract liabilities included in "Other current liabilities" and "Other long-term liabilities" at March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Contract liabilities (current)	¥120,652	¥95,578
Contract liabilities (long-term)	29,052	22,706

13. SEVERANCE INDEMNITIES AND PENSION PLANS

Under the Group's severance indemnities and pension plans, employees terminating their employment are, in most circumstances, entitled to severance and pension payments based on their average pay during their employment, length of service and certain other factors.

The Group accounts for part of the defined benefit obligations and benefit costs for retirement lump-sum payment using the simplified method.

a. Defined Benefit Plans

- (1) The changes in defined benefit obligations for the years ended March 31, 2024 and 2023, were as follows (excluding the benefit plans for which the simplified method was applied):

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Balance at beginning of year	¥ 107,173	¥ 117,899
Service cost	2,221	1,752
Interest cost	2,015	1,474
Net actuarial loss (gain)	909	(11,333)
Past service cost	1	362
Benefits paid	(6,508)	(6,704)
Decrease due to the termination of a defined benefit plan	(3,076)	
Effect of changes in the scope of consolidation		304
Effect of change of the fiscal year-end		0
Foreign currency translation adjustments	5,560	2,282
Others	<u>(152)</u>	<u>1,137</u>
Balance at end of year	<u>¥ 108,143</u>	<u>¥ 107,173</u>

- (2) The changes in plan assets for the years ended March 31, 2024 and 2023, were as follows (excluding the benefit plan for which the simplified method was applied):

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Balance at beginning of year	¥ 116,349	¥ 131,418
Expected return on plan assets	3,691	3,469
Net actuarial losses	(867)	(17,355)
Contributions from the employer	6,464	1,434
Benefits paid	(5,619)	(5,621)
Decrease due to the termination of a defined benefit plan	(3,679)	
Effect of changes in the scope of consolidation		1,211
Foreign currency translation adjustments	4,292	1,855
Others	<u>29</u>	<u>(62)</u>
Balance at end of year	<u>¥ 120,660</u>	<u>¥ 116,349</u>

- (3) The changes in defined benefit obligation for the years ended March 31, 2024 and 2023, using the simplified method were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Balance at beginning of year	¥4,162	¥3,303
Periodic benefit cost	1,215	1,178
Benefits paid	(352)	(329)
Others	<u>(17)</u>	<u>10</u>
Balance at end of year	<u>¥5,008</u>	<u>¥4,162</u>

- (4) Reconciliations between the liabilities and assets recorded in the consolidated balance sheet and the balances of defined benefit obligation and plan assets at March 31, 2024 and 2023, were as follows (including the benefit plan for which the simplified method was applied):

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Funded defined benefit obligation	¥ (101,192)	¥ (100,136)
Plan assets	<u>120,660</u>	<u>116,349</u>
Total	19,468	16,213
Unfunded defined benefit obligation	<u>(11,959)</u>	<u>(11,199)</u>
Net amount of liabilities and assets recorded in the consolidated balance sheet	<u>¥ 7,509</u>	<u>¥ 5,014</u>

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Liabilities for retirement benefits	¥ (19,911)	¥ (18,176)
Assets for retirement benefits	<u>27,420</u>	<u>23,190</u>
Net amount of liabilities and assets recorded in the consolidated balance sheet	<u>¥ 7,509</u>	<u>¥ 5,014</u>

- (5) The components of net periodic benefit costs for the years ended March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Service cost	¥2,221	¥1,752
Interest cost	2,015	1,474
Expected return on plan assets	(3,691)	(3,469)
Recognized net actuarial loss (gain)	261	(287)
Amortization of past service cost	(147)	(196)
Periodic benefit cost calculated by the simplified method	1,215	1,178
Others	<u>38</u>	<u>71</u>
Total	<u>¥1,912</u>	<u>¥ 523</u>

- (6) Amounts recognized in other comprehensive income (before income tax effect) in respect of defined benefit plans for the years ended March 31, 2024 and 2023 were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Past service cost	¥ 118	¥ 657
Net actuarial losses	<u>3,801</u>	<u>6,639</u>
Total	<u>¥3,919</u>	<u>¥7,296</u>

- (7) Amounts recognized in accumulated other comprehensive income (before income tax effect) in respect of defined benefit plans as of March 31, 2024 and 2023 were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Unrecognized past service cost	¥ (481)	¥ (599)
Unrecognized net actuarial losses	<u>14,336</u>	<u>10,535</u>
Total	<u>¥13,855</u>	<u>¥ 9,936</u>

- (8) Plan assets

(a) *Components of plan assets*

Plan assets at March 31, 2024 and 2023, consisted of the following:

	<u>2024</u>	<u>2023</u>
Domestic debt securities	1%	1%
Domestic equity securities	0	0
Foreign debt securities	38	33
Foreign equity securities	12	12
Insurance assets (general account)	12	15
Cash and deposits	1	2
Alternative investments	<u>36</u>	<u>37</u>
Total	<u>100%</u>	<u>100%</u>

(b) *Method of determining the expected rate of return on plan assets*

To determine the expected long-term rate of return on plan assets, we consider current and target asset allocations, as well as historical and expected returns on various categories of plan assets.

(9) Assumptions used for the years ended March 31, 2024 and 2023, were as follows:

	<u>2024</u>	<u>2023</u>
Discount rate	Mainly 0.3%	Mainly 0.3%
Expected rate of return on plan assets	Mainly 2.5%	Mainly 2.5%
Expected rate of future salary increases	Mainly 5.9%	Mainly 5.9%

b. Defined Contribution Plan

The amounts of contribution required for the defined contribution plan paid by the Group were ¥16,146 million and ¥14,447 million for the years ended March 31, 2024 and 2023, respectively.

14. EQUITY

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below:

a. Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. For companies that meet certain criteria including (1) having a Board of Directors, (2) having independent auditors, (3) having an Audit & Supervisory Board, and (4) the term of service of the directors being prescribed as one year rather than the normal two-year term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year if the company has prescribed so in its articles of incorporation. However, the Company cannot do so because it does not meet all the above criteria.

The Companies Act permits companies to distribute dividends-in-kind (non-cash assets) to shareholders subject to certain limitations and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

b. Increases/Decreases and Transfer of Common Stock, Reserve and Surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus), depending on the equity account that was charged upon the payment of such dividends, until the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus and retained earnings can be transferred among the accounts within equity under certain conditions upon resolution of the shareholders.

c. Treasury Stock and Treasury Stock Acquisition Rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by a specific formula.

Under the Companies Act, stock acquisition rights are presented as a separate component of equity.

The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Purchase of treasury stock acquisition rights are presented as either a separate component of equity or any purchased stock acquisition rights deducted directly from stock acquisition rights.

15. STOCK OPTIONS

The stock options outstanding at March 31, 2024, were as follows:

<u>Stock Option</u>	<u>Persons Granted</u>	<u>Number of Options Granted</u>	<u>Date of Grant</u>	<u>Exercise Price</u>	<u>Exercise Period</u>
2015 Stock Option	9 directors 46 employees	53,200 shares	2015.7.13	¥1	From July 14, 2018 to July 13, 2030
2016 Stock Option	8 directors 53 employees	58,100 shares	2016.7.14	¥1	From July 15, 2019 to July 14, 2031
2017 Stock Option	8 directors 53 employees	48,800 shares	2017.7.14	¥1	From July 15, 2020 to July 14, 2032
2018 Stock Option	7 directors 59 employees	42,700 shares	2018.7.13	¥1	From July 14, 2021 to July 13, 2033
2019 Stock Option	7 directors 54 employees	46,100 shares	2019.7.12	¥1	From July 13, 2022 to July 12, 2034
2020 Stock Option	7 directors 57 employees	39,000 shares	2020.7.10	¥1	From July 11, 2023 to July 10, 2035
2021 Stock Option	7 directors 70 employees	46,700 shares	2021.7.16	¥1	From July 17, 2024 to July 16, 2036
2022 Stock Option	7 directors 73 employees	52,800 shares	2022.7.15	¥1	From July 16, 2025 to July 15, 2037
2023 Stock Option	6 directors 70 employees	45,900 shares	2023.7.14	¥1	From July 15, 2026 to July 14, 2038

The stock option activity was as follows:

	Shares								
	2015 Stock Option	2016 Stock Option	2017 Stock Option	2018 Stock Option	2019 Stock Option	2020 Stock Option	2021 Stock Option	2022 Stock Option	2023 Stock Option
<u>Year Ended March 31, 2023</u>									
<u>Vested</u>									
April 1, 2022—Outstanding	3,500	6,900	6,400	15,200	46,100	39,000	46,700		
Granted								52,800	
Exercised	(1,400)	(1,700)	(1,400)	(6,800)	(29,300)				
Canceled				(500)					
March 31, 2023—Outstanding	2,100	5,200	5,000	7,900	16,800	39,000	46,700	52,800	
<u>Year Ended March 31, 2024</u>									
<u>Vested</u>									
April 1, 2023—Outstanding	2,100	5,200	5,000	7,900	16,800	39,000	46,700	52,800	
Granted									45,900
Exercised	(700)	(1,400)	(600)	(2,200)	(6,500)	(25,000)			
Canceled									
March 31, 2024—Outstanding	1,400	3,800	4,400	5,700	10,300	14,000	46,700	52,800	45,900
Exercise price	¥1	¥1	¥1	¥1	¥1	¥1	¥1	¥1	¥1
Average stock price at exercise	¥22,078	¥22,550	¥23,022	¥26,029	¥24,594	¥25,527			
Fair value price at grant date	¥7,726	¥7,859	¥10,711	¥11,670	¥12,777	¥17,035	¥20,685	¥20,238	¥26,427

The assumptions used to measure the fair value of 2023 Stock Option

Estimate method:	Black-Scholes option-pricing model
Volatility of stock price:	28.0%
Estimated remaining outstanding period:	9 years
Estimated dividend:	¥240 per share
Risk-free interest rate:	0.4%

16. INCOME TAXES

The Company and its domestic subsidiaries are subject to Japanese national and local income taxes that, in the aggregate, resulted in a normal effective statutory tax rate of approximately 30.6% for the years ended March 31, 2024 and 2023.

The tax effects of significant temporary differences and tax loss carryforwards that resulted in deferred tax assets and liabilities at March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Deferred tax assets:		
Provision for product warranties	¥ 29,135	¥ 22,823
Tax loss carryforwards	24,346	18,196
Unrealized profit on inventories	21,672	21,503
Software and other intangible assets	21,326	17,969
Inventories	20,745	14,141
Accrued bonus	8,416	8,542
Allowance for doubtful receivables	5,316	4,518
Deferred revenue	3,322	3,289
Liabilities for retirement benefits	1,625	2,646
Investment securities	915	2,579
Foreign income tax credit	290	129
Other	52,009	40,388
Total of tax loss carryforwards and temporary differences	<u>189,117</u>	<u>156,723</u>
Less valuation allowance for tax loss carryforwards	(19,481)	(15,284)
Less valuation allowance for temporary differences	(6,098)	(9,240)
Total valuation allowance	<u>(25,579)</u>	<u>(24,524)</u>
 Total deferred tax assets	 <u>163,538</u>	 <u>132,199</u>
Deferred tax liabilities:		
Undistributed earnings of consolidated subsidiaries	83,462	68,846
Intangible assets	65,456	68,470
Unrealized gains on available-for-sale securities	27,974	20,112
Assets for retirement benefits	6,768	6,205
Deferred gains on sales of property	1,692	1,695
Other	36,129	29,414
 Total deferred tax liabilities	 <u>221,481</u>	 <u>194,742</u>
 Net deferred tax liabilities	 <u>¥ (57,943)</u>	 <u>¥ (62,543)</u>

The expiration of tax loss carryforwards, related valuation allowances, and the resulting net deferred tax assets as of March 31, 2024 and 2023, were as follows:

	Millions of Yen						Total
	1 Year or Less	After 1 Year through 2 Years	After 2 Years through 3 Years	After 3 Years through 4 Years	After 4 Years through 5 Years	After 5 Years	
<u>March 31, 2024</u>							
Deferred tax assets relating to tax loss carryforwards	¥502	¥158	¥715	¥524	¥1,642	¥20,805	¥24,346
Less valuation allowances for tax loss carryforwards	(81)	(133)	(362)	(303)	(1,611)	(16,991)	(19,481)
Net deferred tax assets relating to tax loss carryforwards	421	25	353	221	31	3,814	4,865
<u>March 31, 2023</u>							
Deferred tax assets relating to tax loss carryforwards	¥582	¥81	¥143	¥383	¥512	¥16,495	¥18,196
Less valuation allowances for tax loss carryforwards	(570)	(77)	(125)	(344)	(281)	(13,887)	(15,284)
Net deferred tax assets relating to tax loss carryforwards	12	4	18	39	231	2,608	2,912

A reconciliation of the difference between the normal effective statutory tax rate and the actual effective tax rate is not disclosed since the difference is less than 5% of the normal effective statutory income tax rate for the year ended March 31, 2024

A reconciliation between the normal effective statutory tax rate and the actual effective tax rate reflected in the accompanying consolidated statement of income for the year ended March 31, 2023, was as follows:

	<u>2023</u>
Normal effective statutory income tax rate	30.6%
Differences in foreign subsidiaries' tax rates	(6.9)
Taxes and tax effects on dividends from foreign subsidiaries	4.3
Tax credit for research and development	(2.6)
Amortization of goodwill	2.5
Permanently non-deductible expenses, such as entertainment expenses	0.5
Valuation allowance	0.3
Impairment loss of goodwill	0.2
Permanently non-taxable income, such as dividend income	(0.2)
Other—net	<u>0.2</u>
Actual effective income tax rate	<u>28.9%</u>

The Company and some domestic consolidated subsidiaries transitioned from the consolidated taxation system to the group tax sharing system from the fiscal year ended March 31, 2023. Accordingly, the Company and some domestic consolidated subsidiaries comply with the treatment prescribed in "Practical Solution on the Accounting and Disclosure Under the Group Tax Sharing System" (PITF No. 42, August 12, 2021) regarding the accounting treatment and disclosure of corporate and local income taxes and tax effect accounting.

17. RESEARCH AND DEVELOPMENT COSTS

Research and development costs included in cost of sales and selling, general and administrative expenses were ¥122,500 million and ¥102,208 million for the years ended March 31, 2024 and 2023, respectively.

18. LEASES

The Group mainly leases certain buildings, land and vehicles.

Obligations for future minimum payments on non-cancelable operating leases at March 31, 2024, was as follows:

	<u>Millions of Yen</u> <u>Operating Leases</u>
Due within one year	¥ 5,149
Due after one year	<u>18,144</u>
Total	<u>¥23,293</u>

19. FINANCIAL INSTRUMENTS AND RELATED DISCLOSURES

Group Policy for Financial Instruments

The Group uses financial instruments, mainly bank loans and bonds, based on its capital financing plan. Short-term bank loans and commercial paper are used to fund the Group's ongoing operations, and cash surpluses are invested in low-risk financial assets. Derivatives are not used for speculative purposes, but to manage exposure to financial risks as described below.

Nature and Extent of Risks Arising from Financial Instruments and Risk Management for Financial Instruments

Receivables, such as trade notes and trade accounts, are exposed to customer credit risk. The Group manages its credit risk from receivables based on the internal policies, which include monitoring of payment terms and balances of major customers to identify the default risk of the customers.

Payment terms of payables, such as trade notes and trade accounts, are less than one year.

Although receivables and payables in foreign currencies are exposed to the market risk of fluctuation in foreign currency exchange rates, the net position of receivables and payables in each foreign currency is hedged by using mainly forward foreign currency contracts and currency swaps. In addition, receivables and payables in foreign currencies, which are expected from forecasted transactions, are hedged by using forward foreign currency contracts and currency swaps.

Investment securities, mainly equity instruments of customers and suppliers of the Group, are exposed to the risk of market price fluctuations. Investment securities are periodically managed by monitoring market values and financial position of issuers.

Short-term bank loans and commercial papers are mainly used to fund the Group's ongoing operations. Long-term bank loans and bonds are used mainly for capital expenditures. Although the payables such as trade notes and trade accounts, bank loans and bonds are exposed to liquidity risk, the Group manages the liquidity risk through adequate financial planning by the corporate finance department. In addition, the Group has short-term bank credit lines. Some long-term bank loans are exposed to market risk from changes in interest rates, which is hedged by mainly using interest rate swaps.

Derivatives mainly include forward foreign currency contracts, interest rate swaps and commodity futures contracts, which are used to manage exposure to market risks from changes in foreign currency exchange rates of receivables and payables, interest rates of bank loans, and market value fluctuation of raw materials.

Derivative transactions entered into by the Group have been made in accordance with internal policies which regulate the authorization and credit limit amount.

Because the counterparties to these derivatives are limited to financial institutions with high creditworthiness, the Group does not anticipate any losses arising from credit risk.

Fair Values of Financial Instruments

The carrying amounts, fair values and unrealized gains of significant financial instruments were as follows. Investments that do not have a market price are not included in the below chart. "Cash and cash equivalents," "Short-term investments," "Trade receivables and contract assets," "Short-term borrowings," "Trade payables" and "Income taxes payable" are omitted because they are cash, or they are settled in a short period of time and their carrying amount approximates fair value:

	Millions of Yen		
	March 31, 2024		
	Carrying Amount	Fair Value	Unrealized Gain
Investment securities	¥ 147,119	¥ 147,119	
Total	<u>¥ 147,119</u>	<u>¥ 147,119</u>	
Long-term debt	¥ 398,364	¥ 388,145	¥ (10,219)
Lease obligations	<u>156,197</u>	<u>155,834</u>	<u>(363)</u>
Total	<u>¥ 554,561</u>	<u>¥ 543,979</u>	<u>¥ (10,582)</u>
Derivatives	¥ (1,813)	¥ (1,813)	

	Millions of Yen		
	March 31, 2023		
	Carrying Amount	Fair Value	Unrealized Gain
Investment securities	¥ 148,470	¥ 148,470	
Total	<u>¥ 148,470</u>	<u>¥ 148,470</u>	
Long-term debt	¥ 388,050	¥ 378,275	¥ (9,775)
Lease obligations	<u>127,040</u>	<u>121,574</u>	<u>(5,466)</u>
Total	<u>¥ 515,090</u>	<u>¥ 499,849</u>	<u>¥ (15,241)</u>
Derivatives	¥ (108)	¥ (108)	

Financial instruments whose fair values cannot be readily determinable

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Nonlisted equity securities and other investments	¥ 9,419	¥ 8,397
Total	<u>¥ 9,419</u>	<u>¥ 8,397</u>

Equity investments in partnerships and other similar entities that are recorded in the consolidated balance sheets at a net amount equivalent to equity interests are omitted. The amount of these investments recorded on the consolidated balance sheets as of March 31, 2024 and 2023, were ¥3,121 million and ¥2,754 million, respectively.

The impairment losses on nonlisted equity securities for the years ended March 31, 2024 and 2023, were ¥408 million and ¥340 million, respectively.

Maturity analysis for financial assets and securities with contractual maturities

		Millions of Yen			
		March 31, 2024			
		Due in 1 Year or Less	Due after 1 Year through 5 Years	Due after 5 Years through 10 Years	Due after 10 Years
Cash and cash equivalents	¥ 634,008				
Short-term investments	103,954				
Trade receivables and contract assets	814,690		¥489	¥115	¥ 11
Investment securities:					
Available-for-sale securities with contractual maturities (corporate bonds)					300
Available-for-sale securities with contractual maturities (others)			304		200
Total	¥1,552,652		¥793	¥115	¥511

		Millions of Yen			
		March 31, 2023			
		Due in 1 Year or Less	Due after 1 Year through 5 Years	Due after 5 Years through 10 Years	Due after 10 Years
Cash and cash equivalents	¥ 548,242				
Short-term investments	72,740				
Trade receivables and contract assets	705,251		¥939	¥114	¥ 11
Investment securities:					
Available-for-sale securities with contractual maturities (corporate bonds)					300
Available-for-sale securities with contractual maturities (others)				237	200
Total	¥1,326,233		¥939	¥351	¥511

Please see Note 11 for annual maturities of long-term debt.

Financial Instruments Categorized by Fair Value Hierarchy

The fair value of financial instruments is categorized into the following three levels, depending on the observability and significance of the inputs used in making fair value measurements:

- Level 1: Fair values measured by using quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Fair values measured by using inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly or indirectly
- Level 3: Fair values measured by using unobservable inputs for the assets or liabilities

If multiple inputs are used that have a significant impact on the measurement of fair value, fair value is categorized at the lowest level in the fair value measurement among the levels to which each of these inputs belongs.

- (1) The financial instruments and liabilities measured at the fair values in the consolidated balance sheet

<u>March 31, 2024</u>	Millions of Yen			<u>Total</u>
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	
Investment securities:				
Investment securities—other:				
Equity securities	¥146,263			¥ 146,263
Available-for-sale securities with contractual maturities (corporate bonds)		¥ 300		300
Available-for-sale securities with contractual maturities (others)		146	¥320	466
Others			90	90
Total assets	¥ 146,263	¥ 446	¥410	¥ 147,119
Derivative transactions:				
Foreign currency contracts		¥(2,759)		¥ (2,759)
Interest rate swaps		20		20
Commodity futures contracts		926		926
<u>March 31, 2023</u>				
Investment securities:				
Investment securities—other:				
Equity securities	¥ 147,160			¥ 147,160
Available-for-sale securities with contractual maturities (corporate bonds)		¥ 300		300
Available-for-sale securities with contractual maturities (others)		167	¥742	909
Others	101			101
Total assets	¥ 147,261	¥ 467	¥742	¥ 148,470
Derivative transactions:				
Foreign currency contracts		¥(1,217)		¥ (1,217)
Interest rate swaps		132		132
Commodity futures contracts		977		977

Net credits/debts arising from derivative transactions are shown at net value, and items that total to a net debt are shown in parentheses.

(2) The financial instruments not measured at the fair values in the consolidated balance sheet

<u>March 31, 2024</u>	Millions of Yen			
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Long-term debt		¥ 388,145		¥ 388,145
Lease obligations		155,834		155,834
Total liabilities		<u>¥ 543,979</u>		<u>¥ 543,979</u>
<u>March 31, 2023</u>				
Long-term debt		¥ 378,275		¥ 378,275
Lease obligations		121,574		121,574
Total liabilities		<u>¥ 499,849</u>		<u>¥ 499,849</u>

The following is a description of valuation methodologies and inputs used for measurement of the fair value of assets and liabilities:

Investment Securities

Since listed shares are traded on active markets, their fair value is categorized as Level 1 fair value. The fair value of corporate bonds, etc., is calculated mainly by the discounted present value method based on the total amount of principal and interest and an interest rate that takes into account the remaining term of the bonds and credit risk and is categorized as Level 2 fair value. The fair value of other debt securities is calculated using unobservable inputs and categorized as Level 3 fair value.

Derivatives

The fair value of foreign exchange contracts, currency swaps, interest rate swaps, and commodity futures is calculated by the discounted present value method, etc., using observable inputs such as interest rates, foreign exchange rates and the market value of futures, and is categorized as Level 2 fair value.

Long-Term Debt

The fair value of bonds payable issued by the Company is valued at the market price. The Company's bonds are categorized as Level 2 fair value because they have a market price but are not traded on an active market. The fair value of long-term borrowings is calculated by the discounted present value method based on the total amount of principal and interest and an interest rate that takes into account the remaining term of the obligation and credit risk and is categorized as Level 2 fair value. The fair value of long-term borrowings with variable interest rates that are subject to the preferential treatment for interest rate swaps is calculated by the discounted present value method based on the total amount of principal and interest treated together with the interest rate swap, and an interest rate that takes into account the remaining term of the obligation and credit risk and is categorized as Level 2 fair value.

Lease Obligations

The fair value of lease obligations is calculated by the discounted present value method based on the total amount of principal and interest and an interest rate that takes into account the remaining term of the obligation and credit risk and is categorized as Level 2 fair value.

Derivative transactions to which hedge accounting is not applied

	Millions of Yen			
	March 31, 2024			
	<u>Contract Amount</u>	<u>Contract Amount Due after One Year</u>	<u>Fair Value</u>	<u>Unrealized Gain (Loss)</u>
Forward exchange contracts:				
Selling:				
GBP	¥15,680		¥ (49)	¥ (49)
EUR	36,757		(10)	(10)
USD	31,763		(578)	(578)
AUD	15,141		(137)	(137)
NZD	643		(0)	(0)
ZAR	293		0	0
CZK	13,875		264	264
PLN	1,757		1	1
HKD	1,176		(28)	(28)
SGD	3,285		(56)	(56)
MYR	5,046		(34)	(34)
TRY	9,200		(319)	(319)
BRL	466		1	1
IDR	975		(13)	(13)
INR	2,725		17	17
NOK	845		10	10
PHP	2,992		17	17
THB	5,341		(22)	(22)
CNY	28,030		(148)	(148)
AED	413		(1)	(1)
MXN	1,917		(18)	(18)
Buying:				
CNY	7,291		236	236
EUR	115		(0)	(0)
THB	707		10	10
Non-deliverable forwards:				
Selling:				
BRL	¥ 2,718		¥ (30)	¥ (30)
Currency swaps				
JPY receipt, USD payment	¥23,597	¥23,597	¥(3,211)	¥(3,211)
CNY receipt, JPY payment	18,747		1,394	1,394
Commodity futures contracts:				
Buying:				
Metal	¥ 737		¥ 31	¥ 31

	Millions of Yen			
	March 31, 2023			
	<u>Contract Amount</u>	<u>Contract Amount Due after One Year</u>	<u>Fair Value</u>	<u>Unrealized Gain (Loss)</u>
Forward exchange contracts:				
Selling:				
GBP	¥ 4,462		¥ (9)	¥ (9)
EUR	46,412		120	120
USD	48,544		(445)	(445)
AUD	9,079		25	25
NZD	661		1	1
ZAR	375		(8)	(8)
CZK	20,286		(373)	(373)
PLN	3,274		(85)	(85)
HKD	1,973		(31)	(31)
SGD	3,290		(38)	(38)
MYR	5,084		(26)	(26)
TRY	802		12	12
BRL	240		(5)	(5)
IDR	8,631		(63)	(63)
INR	2,671		(3)	(3)
PHP	1,929		(20)	(20)
THB	6,059		(74)	(74)
MXN	1,793		(11)	(11)
EGP	3,996		40	40
Buying:				
CNY	6,214		(186)	(186)
EUR	390		11	11
USD	1,335		24	24
Currency swaps				
JPY receipt, USD payment	¥21,425	¥21,425	¥ (782)	¥ (782)

No commodity futures contract was applied at March 31, 2023.

Derivative transactions to which hedge accounting is applied

		Millions of Yen		
		March 31, 2024		
		Contract Amount		
	<u>Hedged Item</u>	<u>Contract Amount</u>	<u>Due after One Year</u>	<u>Fair Value</u>
Forward exchange contracts:				
Selling:				
GBP	Receivables	¥ 12,028		¥ (49)
EUR	Receivables	59,885		(238)
USD	Receivables	5,860		(70)
CZK	Receivables	8,160		136
PLN	Receivables	3,170		(12)
TRY	Receivables	2,659		(1)
Buying:				
CNY	Payables	12,081		163
EUR	Payables	439	¥ 150	10
THB	Payables	1,456		6
Interest rate swaps:				
Fixed-rate payment, floating-rate receipt	Long-term debt	¥ 560	¥ 362	¥ 20
Commodity futures contracts:				
Buying:				
Metal	Raw materials	¥ 18,100		¥ 895
		Millions of Yen		
		March 31, 2023		
		Contract Amount		
	<u>Hedged Item</u>	<u>Contract Amount</u>	<u>Due after One Year</u>	<u>Fair Value</u>
Forward exchange contracts:				
Selling:				
GBP	Receivables	¥ 6,722		¥ (22)
EUR	Receivables	69,760		814
USD	Receivables	6,196		(115)
CZK	Receivables	10,553		(328)
TRY	Receivables	9,185		371
Buying:				
CNY	Payables	29,907		(12)
Interest rate swaps:				
Fixed-rate payment, floating-rate receipt	Long-term debt	¥ 5,998	¥ 657	¥ 132
Commodity futures contracts:				
Buying:				
Metal	Raw materials	¥ 9,689		¥ 977

20. COMMITMENTS AND CONTINGENT LIABILITIES

Commitments for capital expenditures outstanding at March 31, 2024, totaled approximately ¥104,443 million.

The Group had the following contingent liabilities at March 31, 2024 and 2023:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Trade notes endorsed	¥2,824	¥3,416

21. COMPREHENSIVE INCOME

The components of other comprehensive income for the years ended March 31, 2024 and 2023, were as follows:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Unrealized gain (loss) on available-for-sale securities:		
Gains arising during the year	¥ 67,870	¥ 5,839
Reclassification adjustments to profit or loss	<u>(46,259)</u>	<u>(15,660)</u>
Amount before income tax effect	21,611	(9,821)
Income tax effect	<u>(7,862)</u>	<u>2,265</u>
Total	<u>¥ 13,749</u>	<u>¥ (7,556)</u>
Deferred losses on derivatives under hedge accounting:		
Gains arising during the year	¥ 2,334	¥ 7,250
Reclassification adjustments to profit or loss	<u>(2,458)</u>	<u>(11,429)</u>
Amount before income tax effect	(124)	(4,179)
Income tax effect	<u>23</u>	<u>1,202</u>
Total	<u>¥ (101)</u>	<u>¥ (2,977)</u>
Foreign currency translation adjustments:		
Adjustments arising during the year	¥ 210,867	¥ 102,820
Reclassification adjustments to profit or loss	<u> </u>	<u>447</u>
Amount before income tax effect	<u>210,867</u>	<u>103,267</u>
Total	<u>¥ 210,867</u>	<u>¥ 103,267</u>
Remeasurements of defined benefit plans:		
Adjustments arising during the year	¥ (4,033)	¥ (6,813)
Reclassification adjustments to profit or loss	<u>114</u>	<u>(483)</u>
Amount before income tax effect	(3,919)	(7,296)
Income tax effect	<u>1,208</u>	<u>2,173</u>
Total	<u>¥ (2,711)</u>	<u>¥ (5,123)</u>
Share of other comprehensive income in affiliates accounted for using the equity method:		
Gains arising during the year	¥ 1,475	¥ 1,173
Reclassification adjustments to profit or loss	<u> </u>	<u>2</u>
Total	<u>¥ 1,475</u>	<u>¥ 1,175</u>
Total other comprehensive income	<u>¥ 223,279</u>	<u>¥ 88,786</u>

22. NET INCOME PER SHARE

Reconciliations of the differences between basic and diluted net income per share ("EPS") for the years ended March 31, 2024 and 2023, were as follows:

	<u>Millions of Yen</u>	<u>Thousands of Shares</u>	<u>Yen</u>
<u>Year Ended March 31, 2024</u>	<u>Net Income Attributable to Owners of the Parent</u>	<u>Weighted- Average Shares</u>	<u>EPS</u>
Basic EPS:			
Net income available to common shareholders	¥ 260,312	292,743	¥889.22
Effect of dilutive securities:			
Stock options	_____	190	_____
Diluted EPS:			
Net income for computation	<u>¥ 260,312</u>	<u>292,933</u>	<u>¥888.64</u>
<u>Year Ended March 31, 2023</u>			
Basic EPS:			
Net income available to common shareholders	¥ 257,755	292,708	¥880.59
Effect of dilutive securities:			
Stock options	_____	178	_____
Diluted EPS:			
Net income for computation	<u>¥ 257,755</u>	<u>292,886</u>	<u>¥880.05</u>

23. REVENUE

(1) *Disaggregation of Revenue*

Revenues from contracts with customers on a disaggregated basis are disclosed in Note 24, "SEGMENT INFORMATION."

(2) *Basic Information to Understand Revenues from Contracts with Customers*

Basic information to understand revenues is disclosed in Note 2, "SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, w. Recognition Criteria for Revenue and Expenses."

(3) **Contract Balances**

Receivables from contract with customers, contract assets and contract liabilities at the beginning and end of the years ended March 31, 2024 and 2023, are as follows:

Year Ended March 31, 2024

	Millions of Yen	
	End of the Fiscal Year (March 31, 2024)	Beginning of the Fiscal Year (April 1, 2023)
Receivables from contracts with customers	¥ 788,530	¥ 683,720
Contract assets	26,775	22,594
Contract liabilities	149,704	118,284

Year Ended March 31, 2023

	Millions of Yen	
	End of the Fiscal Year (March 31, 2023)	Beginning of the Fiscal Year (April 1, 2022)
Receivables from contracts with customers	¥ 683,720	¥ 579,391
Contract assets	22,594	15,685
Contract liabilities	118,284	90,457

Contract assets relate primarily to the Group's rights to consideration for performance obligations that have been recognized as revenue but not yet invoiced, in contracts where the performance obligation is fulfilled over a specific period of time. Contract assets are reclassified to receivables when the right to consideration becomes unconditional. Contract liabilities mainly consist of consideration received by the Group from customers prior to the delivery of products and the completion of services.

Revenue recognized in the years ended March 31, 2024 and 2023, that was included in the contract liability balance at the beginning of the period was ¥91,035 million and ¥73,277 million, respectively.

Revenue recognized in the years ended March 31, 2024 and 2023, from performance obligations satisfied (or partially satisfied) in previous periods was not material.

(4) **Transaction Prices Allocated to Remaining Performance Obligations**

The following table shows the summary of the transaction prices allocated to remaining performance obligations that are unsatisfied as of March 31, 2024 and 2023. The Group applies the convenience method of accounting in practice and does not provide information on remaining performance obligations with original expected terms of one year or less:

	Millions of Yen	
	<u>2024</u>	<u>2023</u>
Within one year	¥ 66,470	¥ 72,006
After one year	<u>56,777</u>	<u>40,995</u>
Total	<u>¥ 123,247</u>	<u>¥ 113,001</u>

24. SEGMENT INFORMATION

Under ASBJ Statement No. 17, "Accounting Standard for Segment Information Disclosures," and ASBJ Guidance No. 20, "Guidance on Accounting Standard for Segment Information Disclosures," an entity is required to report financial and descriptive information about its reportable segments. Reportable segments are operating segments or aggregations of operating segments that meet specified criteria. Operating segments are components of an entity about which separate financial information is available and such information is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Generally, segment information is required to be reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segments.

a. Description of Reportable Segments

The Group's reportable segments are those for which separate financial information is available and regularly evaluated by the Company's Board of Directors in order to decide how resources are allocated among the Group. Therefore, the Group's reportable segments consist of the Air Conditioning segment and the Chemicals segment.

The Air Conditioning segment manufactures, distributes and installs air conditioning and refrigeration equipment. The Chemicals segment manufactures and distributes chemicals.

b. Methods of Measurement for the Amounts of Sales, Profit, Assets and Other Items for Each Reportable Segment

The accounting policies of each reportable segment are generally consistent with those disclosed in Note 2, "SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES."

c. Information about Sales, Profit, Assets and Other Items

	Millions of Yen						
	March 31, 2024						
	Reportable Segment			Other	Total	Reconciliations	Consolidated
Air Conditioning	Chemicals	Total					
Sales:							
Japan	¥ 588,697	¥ 72,631	¥ 661,328	¥ 61,557	¥ 722,885		¥ 722,885
USA	1,413,576	47,542	1,461,118	13,292	1,474,410		1,474,410
Europe	666,585	49,920	716,505	18,786	735,291		735,291
Asia and Oceania	589,944	36,443	626,387	4,153	630,540		630,540
China	458,798	55,380	514,178	2,916	517,094		517,094
Other	311,223	1,980	313,203	1,895	315,098		315,098
Revenues from contracts with customers	4,028,823	263,896	4,292,719	102,599	4,395,318		4,395,318
Other revenues							
Sales to external customers	4,028,823	263,896	4,292,719	102,599	4,395,318		4,395,318
Intersegment sales	2,006	27,823	29,829	1,053	30,882	¥ (30,882)	
Total	¥4,030,829	¥291,719	¥4,322,548	¥103,652	¥4,426,200	¥ (30,882)	¥4,395,318
Segment profit	¥ 333,303	¥ 51,470	¥ 384,773	¥ 7,336	¥ 392,109	¥ 29	¥ 392,138
Segment assets	4,201,075	470,663	4,671,738	97,643	4,769,381	110,849	4,880,230
Other:							
Depreciation	141,820	24,311	166,131	3,843	169,974		169,974
Amortization of goodwill	43,250	240	43,490	2,095	45,585		45,585
Investment balance in unconsolidated subsidiaries and associated companies accounted for using the equity method	20,456	8,349	28,805	48	28,853		28,853
Investment in property, plant and equipment and intangible assets	259,884	47,675	307,559	3,904	311,463		311,463

	Millions of Yen						
	March 31, 2023						
	Reportable Segment			Other	Total	Reconciliations	Consolidated
Air Conditioning	Chemicals	Total					
Sales:							
Japan	¥ 553,044	¥ 70,086	¥ 623,130	¥60,999	¥ 684,129		¥ 684,129
USA	1,204,712	58,219	1,262,931	12,087	1,275,018		1,275,018
Europe	657,426	42,363	699,789	8,963	708,752		708,752
Asia and Oceania	543,354	34,569	577,923	2,475	580,398		580,398
China	430,064	55,817	485,881	2,656	488,537		488,537
Other	241,166	2,363	243,529	1,215	244,744		244,744
Revenues from contracts with customers	3,629,766	263,417	3,893,183	88,395	3,981,578		3,981,578
Other revenues							
Sales to external customers	3,629,766	263,417	3,893,183	88,395	3,981,578		3,981,578
Intersegment sales	2,157	21,530	23,687	1,604	25,291	¥ (25,291)	
Total	¥3,631,923	¥284,947	¥3,916,870	¥89,999	¥4,006,869	¥ (25,291)	¥3,981,578
Segment profit	¥ 324,452	¥ 45,411	¥ 369,863	¥ 7,183	¥ 377,046	¥ (13)	¥ 377,033
Segment assets	3,669,677	402,215	4,071,892	90,169	4,162,061	141,622	4,303,683
Other:							
Depreciation	118,916	21,050	139,966	2,756	142,722		142,722
Amortization of goodwill	38,329	216	38,545	951	39,496		39,496
Investment balance in unconsolidated subsidiaries and associated companies accounted for using the equity method	19,109	7,649	26,758	42	26,800		26,800
Investment in property, plant and equipment and intangible assets	205,594	41,487	247,081	3,206	250,287		250,287

- Notes: 1. The Other segment is the aggregation of other operating segments which are not included in the reportable segments and consists of the Oil Hydraulics segment, the Defense segment and the Electronics segment.
2. "Reconciliations" include unallocated items and intersegment eliminations. The unallocated corporate assets included in "Reconciliations" amounted to ¥188,990 million and ¥196,263 million at March 31, 2024 and 2023, respectively, which consisted mainly of the Company's Cash and cash equivalents, Short-term investments and Investment securities.
3. The aggregated amount of segment profit equals operating income in the consolidated statement of income.
4. Intersegment sales are recorded at values that approximate market prices.

d. Supplemental Information

(1) *Information about geographical areas*

(a) Sales

The sales information about geographical areas are generally consistent with those disclosed in "c. Information about sales, profit, assets and other items."

(b) Property, plant and equipment

Millions of Yen						
March 31, 2024						
<u>Japan</u>	<u>USA</u>	<u>China</u>	<u>Asia and Oceania</u>	<u>Europe</u>	<u>Other</u>	<u>Consolidated</u>
¥ 208,944	¥ 322,354	¥ 189,329	¥ 184,227	¥ 158,646	¥ 71,482	¥ 1,134,982

Millions of Yen						
March 31, 2023						
<u>Japan</u>	<u>USA</u>	<u>China</u>	<u>Asia and Oceania</u>	<u>Europe</u>	<u>Other</u>	<u>Consolidated</u>
¥ 193,851	¥ 272,526	¥ 150,295	¥ 138,608	¥ 107,934	¥ 37,731	¥ 900,945

(2) *Significant impairment losses on long-lived assets by reportable segment*

Millions of Yen					
March 31, 2024					
	<u>Air Conditioning</u>	<u>Chemicals</u>	<u>Other</u>	<u>Eliminations and Corporate</u>	<u>Consolidated</u>
Impairment losses on long-lived assets	¥12,245				¥12,245

Millions of Yen					
March 31, 2023					
	<u>Air Conditioning</u>	<u>Chemicals</u>	<u>Other</u>	<u>Eliminations and Corporate</u>	<u>Consolidated</u>
Impairment losses on long-lived assets	¥8,583				¥8,583

(3) *Information about goodwill*

(a) Balance of goodwill by reportable segment

Goodwill for each reportable segment at March 31, 2024 and 2023, was as follows:

	Millions of Yen				
	2024				
	Air Conditioning	Chemicals	Other	Eliminations and Corporate	Consolidated
Goodwill	¥ 290,240	¥ 146	¥ 16,241		¥ 306,627

	Millions of Yen				
	2023				
	Air Conditioning	Chemicals	Other	Eliminations and Corporate	Consolidated
Goodwill	¥ 287,405	¥ 354	¥ 16,573		¥ 304,332

25. SUBSEQUENT EVENT

Appropriations of Retained Earnings

The following appropriation of retained earnings at March 31, 2024, was approved at the Company's shareholders' meeting held on June 27, 2024:

	Millions of Yen
Year-end cash dividends, ¥130 per share	¥ 38,060

* * * * *