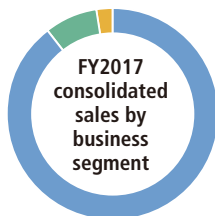


Bringing the World Healthy, Comfortable

Daikin is a global manufacturer with overseas sales accounting for more than 70% of the group total and overseas employees accounting for 80% of the group workforce. In our businesses of air conditioning and fluorochemicals, we respond to the needs that arise from the diverse cultures and values of the world's countries and regions by providing products that make people and space healthier and more comfortable.

Our Business: Providing Healthy, Comfortable Lifestyles through Air Conditioning and Fluorochemical Technologies



- Air Conditioning / Refrigeration Equipment **89.6%**
- Chemicals **8.0%**
- Oil Hydraulics, Defense Systems, and Electronics **2.4%**

Air Conditioning / Refrigeration Equipment

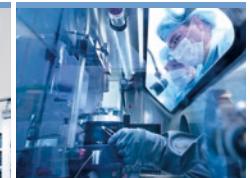
Achieving Both Comfort and Environmental Performance to Meet All Global Air Conditioning Needs



Residential Air Conditioners



Commercial Air Conditioners



Air Filters



Air Purifiers



Hot Water and Space Heaters



Air Conditioning Systems



Refrigeration Equipment

Chemicals

Utilizing the Characteristics of Fluorochemicals and Contributing to a Wide Range of Fields



Semiconductor Field



Automotive Field



Information and Telecommunication Field

Oil Hydraulics, Defense Systems, and Electronics

Proprietary Technologies at Work in a Range of Industries, IT Solutions



Machine Tools



In-Home Medical Equipment



IT Solutions

Company Profile

Name: Daikin Industries, Ltd.

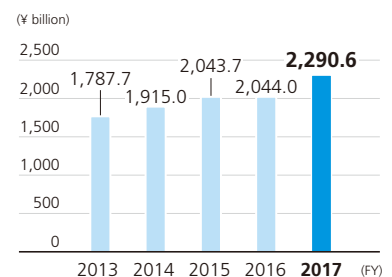
Address: Umeda Center Bldg., 2-4-12, Nakazaki-Nishi, Kita-ku, Osaka, Japan

Incorporated: February 11, 1934

Founded: October 25, 1924

Capital: 85 billion yen

Net Sales (Consolidated)



Lifestyles

Business Sphere: Daikin is Active in Over 150 Countries



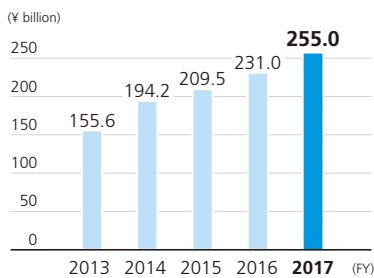
- Japan **23.7%**
- China **16.7%**
- Asia and Oceania **15.2%**
- Europe, Middle East, and Africa **17.5%**
- North America, Latin America **26.9%**

70,263
Employees

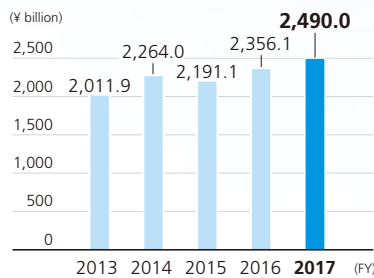
269
Subsidiaries



Ordinary Income (Consolidated)



Total Assets (Consolidated)



Number of Employees

