

Editorial Policy

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This report covers the basic philosophy of the Daikin Group with regards to sustainable growth, achievements in fiscal 2017, and plans for the future.

Information that, due to space limitations, could not fit into the Sustainability Report 2018 (printed version) released in July 2018 is included on this website.

Printed Version

In this Sustainability Report, we focus on the most important information from among the Daikin Group's strategies toward a sustainable society; the four key themes of CSR for Value Provision, which are environment, new value creation, customer satisfaction, and human resources; and Fundamental CSR, which forms the basis of these themes.

Under Key Activities, we report on activities we are focusing on in each of our four key CSR themes.

› [For more details, see the PDF version of the report.](http://www.daikin.com/csr/report/) (<http://www.daikin.com/csr/report/>)

› [Key Activities](#) (Page 388)

Website

This website comprises detailed data and case studies and is divided into CSR and Strategy, which explains the policy, strategies, and plans of the Daikin Group's CSR; and nine CSR themes that the Daikin Group prioritizes (four themes of CSR for Value Provision, which are environment, new value creation, customer satisfaction, and human resources; and five themes of Fundamental CSR, which are corporate governance, respect for human rights, supply chain management, stakeholder engagement, and communities).

Third-Party Verification

To ensure reliability of the content of this report, Daikin had a third-party verification conducted for data on greenhouse gas emissions, water use, waste water, waste emissions, and chemical substances emissions.

› [Third-Party Verification](#) (Page 409)

Reference Guidelines

This report was created with reference to the GRI Sustainability Reporting Standards 2016 released by the Global Reporting Initiative (GRI).

Guideline comparison tables are on our website. Our CSR activities are conducted in line with ISO 26000.

Since 2008, the Daikin Group has been taking part in the United Nations Global Compact, an initiative for companies committed to operating based on 10 universally accepted principles in areas including human rights, labor, the environment, and anti-corruption. Daikin also issues this CSR Report as an annual Communication on Progress (COP) to the United Nations, a public disclosure on progress made in implementing the 10 principles of the Global Compact.

[› Search by Guidelines](#) (Page 421)

In reporting on fiscal 2017 CSR activities, data was carefully reviewed and was revised in cases where discrepancies occurred between actual fiscal 2017 results and information reported for fiscal 2016. Also, because figures are rounded off, totals may not equal the sum of individual figures.

Forecasts, Expectations, and Plans

This report includes forecasts, expectations, and plans, in addition to past and present facts, about Daikin Industries, Ltd., and its subsidiaries (collectively called the Daikin Group). Please be aware that these are assumptions and judgments made based on the information available at the time this report was written and thus incorporate a degree of uncertainty. Consequently, there is a possibility that events occurring in the future may turn out differently from the forecasts, expectations, and plans stated in this report.

What This Report Covers

Term Covered

This report covers fiscal 2017 (April 1, 2017 to March 31, 2018).

Daikin Organizations Covered

This report covers Daikin Industries, Ltd. and its consolidated subsidiaries. Environmental performance data, however, covers four Daikin Industries, Ltd., production bases; eight production subsidiaries in Japan, and 47 production subsidiaries overseas.

Japan

Daikin Industries, Ltd.	
Head Office	
Tokyo Office	
Sakai Plant	Air conditioning/refrigeration equipment, compressors
Shiga Plant	Air conditioning equipment, compressors
Yodogawa Plant	Fluorochemical products, hydraulic equipment, air-conditioning equipment, precision defense equipment
Kashima Plant	Fluorochemical products

8 Production Subsidiaries	
Daikin Sheet-Metal Co., Ltd.	
Daikin Piping Co., Ltd.	
Daikin Hydraulic Engineering Co., Ltd.	
Daikin Rexxam Electronics (Japan) Ltd.	
Daikin Sunrise Settsu Ltd.	
Toho Kasei Co., Ltd.	
Kyoei Kasei Industries, Ltd.	
Nippon Muki Co., Ltd.	

Overseas

47 Production Subsidiaries

Daikin Australia Pty., Ltd.

Daikin Industries (Thailand) Ltd.

Daikin Airconditioning (Thailand) Ltd.

Daikin Europe N.V.

Daikin Compressor Industries Ltd.

Daikin Chemical France S.A.S.

Daikin Chemical Netherlands B.V.

Daikin Device Czech Republic s.r.o.

Daikin Industries Czech Republic s.r.o.

Daikin Air-conditioning (Shanghai) Co., Ltd.

Daikin Air-conditioning (Shanghai) Co., Ltd. (Huizhou Branch)

Xi'an Daikin Qing'an Compressor Co., Ltd.

Daikin Fluoro Coatings (Shanghai) Co., Ltd.

Daikin Fluorochemicals (China) Co., Ltd.

Daikin Device (Suzhou) Co., Ltd.

Daikin Motor (Suzhou) Co., Ltd.

Daikin America, Inc.

Daikin Refrigeration (Suzhou) Co., Ltd.

Rotex Heating Systems GmbH

Daikin Airconditioning India Pvt. Ltd.

Daikin Malaysia Sdn. Bhd.

Daikin Refrigeration Malaysia Sdn.Bhd.

McQuay Technology (Shenzhen) Co., Ltd.

Daikin Electronic Devices Malaysia Sdn.Bhd.

Daikin Steel Malaysia Sdn.Bhd.

Shenzhen McQuay Air Conditioning Co., Ltd.

McQuay Air Conditioning & Refrigeration (Wuhan) Co., Ltd.

McQuay Air Conditioning & Refrigeration (Suzhou) Co., Ltd.

47 Production Subsidiaries

AAF (Suzhou) Co., Ltd.

AAF (Shenzhen) Co., Ltd.

American Air Filter Manufacturing Sdn. Bhd.

AAF (Wuhan) Co., Ltd.

Daikin Applied Americas Inc.

American Air Filter Company, Inc. (Delaware)

Daikin Air-conditioning (Suzhou) Co., Ltd.

J & E Hall Limited (United Kingdom)

Coulstock & Place Engineering Co. Limited (United Kingdom)

McQuay (UK) Limited (United Kingdom)

AAF-Limited (United Kingdom)

AAF International B.V. (The Netherland)

AAF International s.r.o. (Slovakia)

Daikin Applied Europe S.p.A.

Daikin Isitma Ve Sogutma Sistemleri San. Tic. A.S.

JiangXi DaTang Chemicals Co., Ltd.

Daikin Refrigerants Europe GmbH

Goodman Manufacturing Company, L.P.

Quietflex Manufacturing Company, L.P.